**Unikai Foods (P.J.S.C.)**
**and its subsidiary**

Interim Condensed Consolidated
Financial Statements
For the period ended September 30, 2025

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**Interim Condensed Consolidated Financial Statements**
**For the period ended September 30, 2025**

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**Grant Thornton Audit and Accounting Limited (Dubai Branch)**

The Offices 5
Level 3
Office 302, 303, 308
One Central, DWTC
Dubai, UAE

P.O. Box 1620
T +971 4 388 9925
F +971 4 388 9915
www.grantthornton.ae

# Report on Review of the Interim Condensed Consolidated Financial Statements

**To the Shareholders of Unikai Foods (P.J.S.C.)**

## Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of Unikai Foods (P.J.S.C.) (the "Company") and its subsidiary (collectively referred to as "the Group"), comprising the interim consolidated statement of financial position as at September 30, 2025, and the related interim consolidated statements of profit or loss, comprehensive income for the three-month and nine-month periods then ended, and related interim consolidated statement of changes in equity and cash flows for the nine-month then ended, and explanatory notes.

Management is responsible for the preparation and presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard 34 *Interim Financial Reporting* ("IAS 34"). Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

## Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "*Review of Interim Financial Information Performed by the Independent Auditor of the Entity*". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

## Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

**GRANT THORNTON UAE**

Grant Thornton
P.O. Box: 1620
DUBAI-U.A.E.
Public Accountants

**Dr. Osama El Bakry**
**Registration No. 935**
**Dubai, United Arab Emirates**

**November 13, 2025**

# Unikai Foods (P.J.S.C.) and its subsidiary
# Interim Condensed Consolidated Financial Statements

## Interim consolidated statement of financial position
## As at September 30, 2025

| | Notes | **September 30, 2025 (Unaudited) AED'000** | December 31, 2024 (Audited) AED'000 |
|---|---|---|---|
| **ASSETS** | | | |
| **Non-current assets** | | | |
| Property, plant and equipment | 4 | **42,998** | 41,909 |
| Investment properties | 5 | **62,600** | 44,100 |
| Right-of-use assets | 6 | **41,323** | 52,068 |
| Deferred tax asset | | **1,077** | 1,114 |
| | | **147,998** | 139,191 |
| **Current assets** | | | |
| Inventories | 7 | **54,416** | 49,008 |
| Trade and other receivables | 8 | **86,308** | 64,691 |
| Financial assets at fair value through profit or loss | 9 | **6,574** | 13,991 |
| Bank balances and cash | 10 | **39,432** | 14,367 |
| | | **186,730** | 142,057 |
| TOTAL ASSETS | | **334,728** | 281,248 |
| **EQUITY AND LIABILITIES** | | | |
| **Equity** | | | |
| Share capital | 16 | **38,841** | 38,841 |
| Statutory reserve | | **7,325** | 7,325 |
| Revaluation surplus | | **8,564** | 6,646 |
| Retained earnings | | **48,662** | 31,386 |
| **Total equity** | | **103,392** | 84,198 |
| **Non-current liabilities** | | | |
| Employees' end of service benefits | | **9,898** | 9,079 |
| Lease liabilities | 14 | **29,974** | 32,568 |
| | | **39,872** | 41,647 |
| **Current liabilities** | | | |
| Interest-bearing borrowings | 11 | **90,386** | 57,033 |
| Lease liabilities | 14 | **17,369** | 22,967 |
| Trade and other payables | 12 | **80,651** | 71,584 |
| Provision for income tax | | **3,058** | 3,819 |
| | | **191,464** | 155,403 |
| **Total liabilities** | | **231,336** | 197,050 |
| TOTAL EQUITY AND LIABILITIES | | **334,728** | 281,248 |

These interim condensed consolidated financial statements were approved and authorised for issue by the Board of Directors on November 13, 2025 and signed on its behalf by:

*Director* *Director*

The accompanying notes from 1 to 26 form an integral part of these interim condensed consolidated financial statements.

## Interim consolidated statement of profit or loss
## For the period ended September 30, 2025

| | | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|---|
| | | **2025** | 2024 | **2025** | 2024 |
| | | **(Unaudited)** | (Unaudited) | **(Unaudited)** | (Unaudited) |
| | Notes | **AED'000** | AED'000 | **AED'000** | AED'000 |
| Revenue | 17 | **111,820** | 104,778 | **331,427** | 310,720 |
| Cost of sales | | **(75,478)** | (66,232) | **(222,033)** | (195,711) |
| **GROSS PROFIT** | | **36,342** | 38,546 | **109,394** | 115,009 |
| Administrative, selling and distribution expenses | 18 | **(30,874)** | (29,035) | **(87,819)** | (83,375) |
| Reversal/(allowance) for expected credit losses of trade and other receivables | | **-** | 1,000 | **238** | (95) |
| **OPERATING PROFIT** | | **5,468** | 10,511 | **21,813** | 31,539 |
| Finance costs, net | 19 | **(2,725)** | (3,052) | **(8,123)** | (9,345) |
| Change in fair value of investment properties, net | 5 | **14,000** | - | **14,000** | - |
| Change in fair value of financial assets at FVTPL | 9 | **(7,417)** | - | **(7,417)** | - |
| Other non-operating income, net | | **2,884** | 993 | **9,892** | 2,874 |
| **PROFIT FOR THE PERIOD BEFORE TAX** | | **12,210** | 8,452 | **30,165** | 25,068 |
| Income tax expense | 13 | **(772)** | (1,248) | **(2,671)** | (3,265) |
| **NET PROFIT FOR THE PERIOD** | | **11,438** | 7,204 | **27,494** | 21,803 |
| **Earnings per share:** | | | | | |
| Basic and diluted earnings per share (AED) | 22 | **0.29** | 0.19 | **0.71** | 0.56 |

The accompanying notes from 1 to 26 form an integral part of these interim condensed consolidated financial statements.

## Interim consolidated statement of comprehensive income
## For the period ended September 30, 2025

| | | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|---|
| | | **2025** | 2024 | **2025** | 2024 |
| | | **(Unaudited)** | (Unaudited) | **(Unaudited)** | (Unaudited) |
| | Note | **AED'000** | AED'000 | **AED'000** | AED'000 |
| **NET PROFIT FOR THE PERIOD** | | **11,438** | 7,204 | **27,494** | 21,803 |
| *Other comprehensive income* | | | | | |
| *Items that will not be reclassified to profit or loss in subsequent periods, net of tax:* | | | | | |
| Gain on revaluation of right-of-use assets reclassified to investment properties | 5 | **1,918** | - | **1,918** | - |
| **TOTAL COMPREHENSIVE INCOME FOR THE PERIOD** | | **13,356** | 7,204 | **29,412** | 21,803 |

The accompanying notes from 1 to 26 form an integral part of these interim condensed consolidated financial statements.

## Interim consolidated statement of changes in equity
## For the period ended September 30, 2025

| | Share capital AED'000 | Statutory reserve AED'000 | Revaluation surplus AED'000 | Retained earnings AED'000 | Total AED'000 |
|---|---|---|---|---|---|
| As at January 1, 2025 (audited) | 38,841 | 7,325 | 6,646 | 31,386 | 84,198 |
| Net profit for the period | - | - | - | 27,494 | 27,494 |
| Other comprehensive income (Note 5) | - | - | 1,918 | - | 1,918 |
| Total comprehensive income for the period | - | - | 1,918 | 27,494 | 29,412 |
| Dividend paid (Note 16) | - | - | - | (7,768) | (7,768) |
| Directors' remuneration | - | - | - | (2,450) | (2,450) |
| **As at September 30, 2025 (unaudited)** | **38,841** | **7,325** | **8,564** | **48,662** | **103,392** |

| | Share capital AED'000 | Statutory reserve AED'000 | Revaluation surplus AED'000 | Retained earnings AED'000 | Total AED'000 |
|---|---|---|---|---|---|
| As at January 1, 2024 | 32,368 | 5,906 | 6,646 | 14,012 | 58,932 |
| Net profit for the period | - | - | - | 21,803 | 21,803 |
| Other comprehensive income | - | - | - | - | - |
| Total comprehensive income for the period | - | - | - | 21,803 | 21,803 |
| Issuance of bonus shares (Note 16) | 6,473 | - | - | (6,473) | - |
| Directors' remuneration | - | - | - | (1,400) | (1,400) |
| As at September 30, 2024 (unaudited) | 38,841 | 5,906 | 6,646 | 27,942 | 79,335 |

The accompanying notes from 1 to 26 form an integral part of these interim condensed consolidated financial statements.

## Interim consolidated statement of cash flows
## For the period ended September 30, 2025

| | Nine-month period ended September 30, 2025 (Unaudited) AED'000 | 2024 (Unaudited) AED'000 |
|---|---|---|
| **OPERATING ACTIVITIES** | | |
| Profit for the period before tax | **30,165** | 25,068 |
| *Adjustments for:* | | |
| Depreciation of property, plant and equipment | **4,681** | 4,604 |
| Depreciation of right-of-use assets | **8,960** | 8,105 |
| (Reversal)/allowance for expected credit losses of trade and other receivables | **(238)** | 95 |
| Change in fair value of investment properties, net | **(14,000)** | - |
| Change in fair value of financial assets at FVTPL | **7,417** | - |
| Gain on disposal of property, plant and equipment | **(1,686)** | (51) |
| Finance costs, net | **8,123** | 9,345 |
| Inventories written off | **5,166** | 4,139 |
| Provision for employees' end of service benefits | **1,473** | 1,590 |
| Provision for slow moving inventories | **211** | 113 |
| | **50,272** | 53,008 |
| *Changes in working capital* | | |
| Inventories | **(10,785)** | (4,380) |
| Trade and other receivables | **(21,379)** | (16,351) |
| Trade and other payables | **9,067** | (3,836) |
| **Cash from operations** | **27,175** | 28,441 |
| Employees' end of service benefits paid | **(654)** | (630) |
| Directors' remuneration paid | **(2,450)** | (1,400) |
| Income tax paid | **(3,584)** | (1,041) |
| **Net cash flows from operating activities** | **20,487** | 25,370 |
| **INVESTING ACTIVITIES** | | |
| Purchase of property, plant and equipment | **(11,705)** | (7,553) |
| Fixed deposits released/(placed) | **1,575** | (1,484) |
| Finance income received | **349** | 207 |
| Proceeds from disposal of property, plant and equipment | **7,620** | 173 |
| **Net cash flows used in investing activities** | **(2,161)** | (8,657) |
| **FINANCING ACTIVITIES** | | |
| Proceeds from interest-bearing borrowings | **189,475** | 169,093 |
| Repayment of interest-bearing borrowings | **(150,472)** | (167,238) |
| Finance costs paid | **(6,104)** | (7,168) |
| Dividend paid | **(7,768)** | - |
| Lease liabilities paid | **(11,167)** | (9,472) |
| **Net cash flows from/(used in) financing activities** | **13,964** | (14,785) |
| **Net change in cash and cash equivalents** | **32,290** | 1,928 |
| Cash and cash equivalents at the beginning of the period | **(609)** | (9,050) |
| **Cash and cash equivalents at the end of the period** | **31,681** | (7,122) |

The accompanying notes from 1 to 26 form an integral part of these interim condensed consolidated financial statements.

## 1 Legal status and principal activities

Unikai Foods (P.J.S.C.) (the "Company") is a Public Shareholding Company incorporated on April 11, 1977, by a Decree issued by the late His Highness Sheikh Rashid bin Saeed Al Maktoum, the Ruler of Dubai, and listed on Dubai Financial Market.

The Company is engaged in the manufacturing of dairy, juice, and ice cream products and import of various kinds of food products for distribution throughout the Gulf and other countries. The registered address of the Company is P.O. Box 6424, Dubai, UAE. The Company operates eight branches throughout United Arab Emirates namely in Dubai, Abu Dhabi, Sharjah, Al Ain, Fujairah, and Ras Al-Khaimah.

These interim condensed consolidated financial statements for the nine-month period ended September 30, 2025 include the financial performance and position of the Company and its subsidiary as listed below (collectively the "Group").

| *Name of subsidiary / trade name* | *Ownership interest (%)* **2025** | *2024* | *Country of operation and Incorporation* | *Principal activities* |
|---|---|---|---|---|
| Unikai and Company LLC | **100** | 100 | Sultanate of Oman | Trading of various kinds of food products |

* Unikai International LLC, a wholly owned dormant subsidiary, was formally closed as of April 17, 2025.

The interim condensed consolidated financial statements have been approved by the Board of Directors on November 13, 2025.

## 2 Basis of preparation and material accounting policies

### a) Basis of preparation

The interim condensed consolidated financial statements of the Group for the nine-month period ended September 30, 2025 have been prepared in accordance with International Accounting Standard (IAS) 34, *Interim Financial Reporting*. The interim condensed consolidated financial statements do not include all the information required in the annual consolidated financial statements prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB) and should be read in conjunction with the consolidated financial statements of the Group as at and for the year ended December 31, 2024. In addition, the results for the nine-month period ended September 30, 2025 are not necessarily indicative of the results that may be expected for the financial year ending December 31, 2025.

Accounting policies, related adjustments, estimates and assumptions adopted for the preparation of these interim condensed consolidated financial statements are the same as those applied in the preparation of the audited consolidated financial statements as at and for the year ended December 31, 2024.

The interim condensed consolidated financial statements have been prepared on an accruals basis under the historical cost convention except for investment properties and financial assets at fair value through profit or loss (FVTPL), which have been measured at fair value.

## 2 Basis of preparation and material accounting policies (continued)

### b) Going concern

The interim condensed consolidated financial statements of the Group have been prepared on a going concern basis. The Group's management and the Board of Directors have made an assessment of the Group's ability to continue as a going concern based on the following factors:

- The Group has positive equity of AED 103,392 thousand as at period end which is improving year on year.
- The Group has bank balances and cash of AED 39,432 thousand as at period end which is adequate to manage day-to-day operations.
- The Group has forecasted positive operating cash flows with expected growth in revenue and profits for the year 2025 and onwards.
- The management has undertaken a detailed review of costs during 2025 with a view to reducing the cost of sales, operational and administrative costs to improve the financial performance of the Group.
- The banks have extended their existing facilities and are also providing additional facilities. The Group has sufficient credit facilities available from banks to meet monthly cash flow requirements.

Further, management and the Board of Directors are not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the interim condensed consolidated financial statements continue to be prepared on the going concern basis.

### c) Functional and presentation currency

The interim condensed consolidated financial statements are presented in Arab Emirates Dirham ("AED"), which is the Company's functional currency, and all the values are rounded to the nearest thousand (AED '000), except when otherwise indicated.

### d) Basis of consolidation

These interim condensed consolidated financial statements incorporate the financial statements of the Company and its subsidiary. Control is achieved where the Company has the power over the investee, exposure, or rights, to variable returns from its involvement with the investee and the ability to use its power over the investee to affect the amount of the investor's returns.

### e) Significant accounting estimates and judgments

The preparation of the interim condensed consolidated financial statements in conformity with IAS 34, requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

### f) New Standards, Amendments and Interpretations adopted as at January 1, 2025

The accounting policies adopted in the preparation of these interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended December 31, 2024 except for the adoption of new standards effective as of January 1, 2025 where appropriate. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Several amendments apply for the first time in 2025 and have therefore been adopted by the Group. However, these amendments do not have any significant impact on the interim condensed consolidated financial statements of the Group, and therefore, further disclosures have not been made.

## 3 Financial risk management

The Group's financial risk management objectives and policies are consistent with those disclosed in the consolidated financial statements of the Group as at and for the year ended December 31, 2024.

## 4 Property, plant and equipment

During the nine-month period ended September 30, 2025, the Group acquired property, plant and equipment amounting to AED 11.7 million (September 30, 2024: AED 7.55 million) and assets amounting to AED 5.93 million (September 30, 2024: AED 0.12 million) were disposed of.

Depreciation charge on property, plant and equipment for the nine-month period ended September 30, 2025 amounted to AED 4.68 million (September 30, 2024: AED 4.60 million).

## 5 Investment properties

Investment properties comprise a labour accommodation, a warehouse and a right-of-use of land that are leased to third parties under operating lease arrangements. The movement in investment properties during the period/year is as follows:

| | **2025 (Unaudited) AED'000** | 2024 (Audited) AED'000 |
|---|---|---|
| As at January 1, | **44,100** | 44,100 |
| Change in fair value | **14,000** | - |
| Transferred from right-of-use assets (Note 6)* | **4,500** | - |
| **As at September 30/December 31,** | **62,600** | 44,100 |

* On July 17, 2025, the Group transferred a portion of right-of-use assets to investment properties resulting from a change in use of the leased land. The portion of right-of-use assets was fair valued, resulting in a fair value gain of AED 1,918 thousand net of tax, recognised in the interim consolidated statement of other comprehensive income.

Based on the market assessment and available comparable market data as at September 30, 2025, the management assessed that there have been significant changes in the fair value of investment properties from December 31, 2024, and therefore AED 14 million in fair value has been recognised during the period (2024: Nil). The fair values of investment properties were determined by an external independent property valuer having appropriate recognised professional qualifications and recent experience in the location and category of property being valued.

The fair value measurement of investment properties has been categorised as a Level 3 fair value based on the inputs to the valuation techniques used.

## 6 Right-of-use assets

The movement in right-of-use assets during the period/year is as follows:

| | **2025 (Unaudited) AED'000** | 2024 (Audited) AED'000 |
|---|---|---|
| As at January 1, | **52,068** | 36,977 |
| Additions during the period/year | **2,915** | 25,714 |
| Depreciation for the period/year | **(8,960)** | (10,623) |
| Retirement during the period/year | **(2,308)** | - |
| Transfer to investment properties during the period/year | **(2,392)** | - |
| **As at September 30/December 31,** | **41,323** | 52,068 |

## 6 Right-of-use assets (continued)

The Group has lease contracts for various plots of land, buildings, and motor vehicles used in its operations.

During the period ended September 30, 2025, the Group transferred a portion of right-of-use assets to investment properties resulting from changes in use of the leased land.

| | 2025 (Unaudited) AED'000 | 2024 (Audited) AED'000 |
|---|---|---|
| Carrying amount of right-of-use assets at transfer date | 2,392 | - |
| Gain on revaluation of right-of-use assets reclassified to investment properties, before tax | 2,108 | - |
| Transfer to investment properties during the period (Note 5) | 4,500 | - |

## 7 Inventories

| | September 30, 2025 (Unaudited) AED'000 | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Raw materials and packing materials | 22,790 | 17,660 |
| Finished goods – manufactured | 9,787 | 8,556 |
| Trading goods | 7,173 | 5,718 |
| Consumables stores and spare parts | 6,277 | 6,434 |
| Semi-finished goods | 1,488 | 531 |
| | 47,515 | 38,899 |
| Less: provision for slow-moving inventories | (1,518) | (1,307) |
| | 45,997 | 37,592 |
| Goods-in-transit | 8,419 | 11,416 |
| | 54,416 | 49,008 |

## 8 Trade and other receivables

| | September 30, 2025 (Unaudited) AED'000 | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| *Financial assets* | | |
| Trade receivables, gross | 79,329 | 62,490 |
| Less: allowance for expected credit losses of trade receivables | (7,199) | (7,436) |
| Trade receivables, net | 72,130 | 55,054 |
| Other receivables | 2,172 | 2,653 |
| | 74,302 | 57,707 |
| *Non-financial assets* | | |
| Prepayments | 8,028 | 5,691 |
| Advances to suppliers | 3,978 | 1,293 |
| | 86,308 | 64,691 |

## 9 Financial assets at fair value through profit or loss

| | September 30, 2025 (Unaudited) AED'000 | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Unquoted equities – UAE | **6,574** | 13,991 |

Movements during the period/year were as follow:

| | 2025 AED'000 | 2024 AED'000 |
|---|---|---|
| As at January 1, | **13,991** | 16,249 |
| Change in fair value | **(7,417)** | (2,258) |
| **As at September 30/December 31,** | **6,574** | 13,991 |

Financial assets at FVTPL represent unquoted equity instruments of an entity operating in the dairy and poultry industry. The fair values of these instruments as of December 31, 2024, were determined by a third-party specialist using EBITDA multiples derived from the market for similar entities. This valuation methodology is based on market expectations after considering conditions, including the economy in general, and the business and industry of the investee in particular, using market observable data as far as possible. Management, based on comparable market data, has assessed that there has been a significant change by AED 7,417 thousand in the fair value of the financial asset at fair value through profit or loss from December 31, 2024.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques. Refer to Note 24 for disclosures on the fair value hierarchy of the instrument.

## 10 Bank balances and cash

| | September 30, 2025 (Unaudited) AED'000 | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Cash in hand | **321** | 321 |
| Bank balances – current accounts | **31,360** | 4,720 |
| Bank balances – fixed deposits | **7,751** | 9,326 |
| **Bank balances and cash** | **39,432** | 14,367 |
| Less: bank overdrafts (Note 11) | **-** | (5,650) |
| Less: fixed deposits with initial maturity of more than 3 months | **(7,751)** | (9,326) |
| **Cash and cash equivalents** | **31,681** | (609) |

Fixed deposits are pledged against interest-bearing borrowings and carry interest at commercial rates.

## 11 Interest-bearing borrowings

| | September 30, 2025 (Unaudited) AED'000 | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Trust receipts | **88,242** | 50,074 |
| Term loans | **2,144** | 1,309 |
| Bank overdrafts (Note 10) | **-** | 5,650 |
| | **90,386** | 57,033 |

## 11 Interest-bearing borrowings (continued)

Trust receipts and bank overdrafts were obtained to finance the working capital requirements of the Group, are short-term in nature and carry interest at commercial rates.

During the year, the Group has obtained a term loan facility from a commercial bank to part finance the capital expenditures of the production facility. The term loan carries interest of 2% per annum over 3 months EIBOR. The Group has availed AED 1,817 thousand as at period end of the total available limit of AED 5,000 thousand.

During 2022, the Group obtained a term loan facility from a commercial bank to part finance the construction cost of a warehouse in Ras Al Khaimah and other capital expenditures. The facility is repayable in quarterly principal instalments of AED 327 thousand each plus monthly profit accruing at competitive market rates, throughout the current year.

As at September 30, 2025 and December 31, 2024, the Group has not complied with certain financial covenants, and therefore, the term loans are classified as current liability.

## 12 Trade and other payables

| | **September 30, 2025 (Unaudited) AED'000** | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| *Financial liabilities* | | |
| Trade payables | **59,817** | 52,659 |
| Accruals and other payables | **13,716** | 14,511 |
| | **73,767** | 67,170 |
| *Non-financial liabilities* | | |
| Advances from customers | **6,228** | 3,968 |
| VAT payable, net | **890** | 446 |
| | **80,651** | 71,584 |

## 13 Income tax

### UAE Corporation Tax and Income tax related to a subsidiary

The Group calculates the income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the interim condensed consolidated statement of profit or loss are as follows:

| | **Three-month period ended September 30,** | | **Nine-month period ended September 30,** | |
|---|---|---|---|---|
| | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 |
| *Income taxes* | | | | |
| Current income tax expense | **786** | 956 | **2,635** | 2,945 |
| Deferred income tax expense relating to the origination and reversal of temporary differences | **(14)** | 292 | **36** | 320 |
| **Income tax expense recognised in the statement of profit or loss** | **772** | 1,248 | **2,671** | 3,265 |

## 14 Lease liabilities

The movement in lease liabilities during the period/year is as follows:

| | 2025 (Unaudited) AED'000 | 2024 (Audited) AED'000 |
|---|---|---|
| As at January 1, | **55,535** | 39,100 |
| Additions during the period/year | **2,915** | 25,714 |
| Accretion of interest | **2,368** | 3,240 |
| Payments made during the period/year | **(11,167)** | (12,519) |
| Retirement during the period/year | **(2,308)** | - |
| **As at September 30/December 31,** | **47,343** | 55,535 |

| | 2025 AED'000 | 2024 AED'000 |
|---|---|---|
| Non-current | **29,974** | 32,568 |
| Current | **17,369** | 22,967 |
| | **47,343** | 55,535 |

## 15 Related party transactions and balances

Related parties represent major shareholders, directors and key management personnel of the Group, and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management in line with the approval of the Board of Directors.

### Compensation to key management personnel

The remuneration of key management personnel recognised in profit or loss during the period is as follows:

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|
| | 2025 (Unaudited) AED'000 | 2024 (Unaudited) AED'000 | 2025 (Unaudited) AED'000 | 2024 (Unaudited) AED'000 |
| Short term benefits | **573** | 454 | **1788** | 1,863 |
| End of service benefits | **23** | 22 | **88** | 66 |
| | **596** | 476 | **1,876** | 1,929 |

### Transactions with related parties

The transactions recognised in profit or loss with related parties during the period are as follows:

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|
| | 2025 (Unaudited) AED'000 | 2024 (Unaudited) AED'000 | 2025 (Unaudited) AED'000 | 2024 (Unaudited) AED'000 |
| *Entity with common key management personnel** | | | | |
| Purchases | **981** | 90 | **4,219** | 538 |

## 15 Related party transactions and balances (continued)

Balances with related parties recognised in interim consolidated statement of financial position during the period/year are as follows:

**Other payables (a)**

| | **September 30, 2025 (Unaudited) AED'000** | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Key management personnel | **1,203** | 963 |
| Entity with common key management personnel | **1,112** | 1,225 |

**Other receivables (b)**

| | **September 30, 2025 (Unaudited) AED'000** | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Due from shareholders | **720** | 720 |

(a) Other payables to a related party are included in accruals and other payables under 'Trade and other payables' (Note 12).

(b) Other receivables from shareholders are included in other receivables under 'Trade and other receivables' (Note 8). As per the regulations, the Group's management obtained approvals by way of a special resolution for such transaction in the Annual General meeting dated April 25, 2024.

*One entity ceased to meet the criteria of a related party. Accordingly, transactions with this entity have been excluded from the related party disclosures for the current period.

For the period ended September 30, 2025, the Group has not recorded any impairment of amounts owed by the related parties (2024: AED Nil). This assessment is undertaken at each reporting date.

## 16 Dividends

In the general assembly meeting dated April 23, 2025, the shareholders resolved the distribution of 20% of paid-up share capital as cash dividends (2024: 20% of paid-up share capital as bonus shares). Accordingly, an amount of AED 7,768 thousand was paid during the period.

## 17 Revenue

**Revenue information**

Set out below is the disaggregation of the Group's revenue:

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|
| | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 |
| Sale of goods | **111,820** | 104,778 | **331,427** | 310,720 |
| ***Geographical market*** | | | | |
| United Arab Emirates | **65,319** | 58,973 | **192,604** | 171,030 |
| Oman | **42,577** | 41,145 | **125,701** | 127,024 |
| Others | **3,924** | 4,660 | **13,122** | 12,666 |
| | **111,820** | 104,778 | **331,427** | 310,720 |
| ***Timing of revenue recognition*** | | | | |
| At a point in time | **111,820** | 104,778 | **331,427** | 310,720 |

## 18 Administrative, selling and distribution expenses

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|
| | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 |
| Staff salaries and benefits | **12,987** | 12,878 | **39,353** | 39,975 |
| Commercial vehicles | **3,692** | 3,571 | **10,122** | 9,965 |
| Shelf space and display costs | **3,642** | 1,733 | **9,210** | 5,410 |
| Depreciation of right-of-use assets | **2,965** | 2,881 | **8,960** | 8,105 |
| Utilities | **2,194** | 1,779 | **5,165** | 4,314 |
| Depreciation of property, plant and equipment | **940** | 939 | **2,706** | 2,732 |
| Legal and professional fees | **688** | 515 | **1,833** | 1,493 |
| Hired labor | **497** | 529 | **1,679** | 1,603 |
| Advertisement and other related expenses | **637** | 1,026 | **1,501** | 2,426 |
| Short-term leases | **342** | 277 | **1,234** | 629 |
| Repairs and maintenance | **326** | 438 | **949** | 843 |
| Insurance | **308** | 332 | **308** | 713 |
| Others | **1,656** | 2,137 | **4,799** | 5,167 |
| | **30,874** | 29,035 | **87,819** | 83,375 |

## 19 Finance costs, net

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|
| | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 |
| Interest expense on trust receipts | **1,535** | 1,626 | **4,573** | 4,982 |
| Interest expense on lease liabilities (Note 14) | **715** | 873 | **2,368** | 2,384 |
| Bank charges | **534** | 371 | **1,319** | 1,153 |
| Interest expense on bank overdrafts | **17** | 190 | **111** | 880 |
| Interest expense on term loan | **39** | 45 | **101** | 153 |
| Interest income on fixed deposits | **(115)** | (53) | **(349)** | (207) |
| | **2,725** | 3,052 | **8,123** | 9,345 |

## 20 Contingencies and commitments

### Guarantees and purchase commitments

| | **September 30, 2025 (Unaudited) AED'000** | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Letters of guarantee | **1,583** | 1,583 |
| Letters of credit | **262** | 262 |

### Capital commitments

The capital commitments outstanding represent the costs to be incurred towards a cooling system for the plant, freezers and chillers and conversion of another product line (change in specification).

| | **September 30, 2025 (Unaudited) AED'000** | December 31, 2024 (Audited) AED'000 |
|---|---|---|
| Capital commitments | **2,899** | 1,404 |

## 21 Legal cases

As at September 30, 2025, the Group has reviewed all outstanding legal matters and determined that there are no contingent liabilities requiring disclosure. Management assesses that no legal proceedings are likely to result in a probable outflow of economic resources.

## 22 Earnings per share

| | Three-month period ended September 30, | | Nine-month period ended September 30, | |
|---|---|---|---|---|
| | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 | **2025 (Unaudited) AED'000** | 2024 (Unaudited) AED'000 |
| Net profit for the period | **11,438** | 7,204 | **27,494** | 21,803 |
| Weighted average number of shares outstanding | **38,841** | 38,841 | **38,841** | 38,841 |
| Basic and diluted earnings per share | **0.29** | 0.19 | **0.71** | 0.56 |

## 23 Segmental reporting

The Group operates in the single reporting segment of dairy, juice, ice cream, and other food products. All the relevant information relating to this reporting/operating segment is disclosed in the interim consolidated statement of financial position, interim consolidated statement of profit or loss, interim consolidated statement of comprehensive income and notes to the interim condensed consolidated financial statements.

IFRS also requires an entity to report its segment assets and revenue along geographical regions. All significant activities of the Group are performed on an integrated basis in the Gulf region and the Directors consider an analysis by individual country would not be meaningful (as the Oman operations are an extension of the sales and marketing activities of the Company).

Additional information required by IFRS 8, "Segment reporting", is disclosed below:

*Major customers*

During the period ended September 30, 2025 there were no customers of the Group with revenues greater than 10% of the total revenue of the Group (2024: None).

## 24 Fair value measurement

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

The following table shows an analysis of financial and non-financial assets recorded at fair value by level of the fair value hierarchy:

## 24 Fair value measurement (continued)

| **September 30, 2025 (Unaudited)** | Total AED'000 | Level 1 AED'000 | Level 2 AED'000 | Level 3 AED'000 |
|---|---|---|---|---|
| Financial asset at fair value through profit or loss | **6,574** | **-** | **-** | **6,574** |
| Investment properties | **62,600** | **-** | **-** | **62,600** |

| December 31, 2024 (Audited) | Total AED'000 | Level 1 AED'000 | Level 2 AED'000 | Level 3 AED'000 |
|---|---|---|---|---|
| Financial asset at fair value through profit or loss | 13,991 | - | - | 13,991 |
| Investment properties | 44,100 | - | - | 44,100 |

There were no transfers between Level 1, 2 and 3 during the current and prior periods.

## 25 Subsequent events

There were no material events after the reporting date that could require adjustments or disclosures in these interim condensed consolidated financial statements.

## 26 Seasonality

Due to the seasonal nature of the business of the Group, the results of operations of certain quarters, which fall in off peak periods, may be substantially different from other quarters, which fall in the peak seasons (i.e. during summer season). Therefore, revenue may not be evenly distributed over the four quarters of the same year and thus the results of operations for each quarter may not be comparable to other quarters of the same year.