

**Salik Company PJSC's Preliminary Results**  
**Year End Results Brief for 31/12/2025.**

**Date:** 10<sup>th</sup> February 2026

**General information**

<b>Name of the Company</b>	Salik Company P.J.S.C.
<b>Date of establishment</b>	17 June 2022
<b>Paid-up capital (AED)</b>	75,000,000
<b>Subscribed capital (AED)</b>	75,000,000
<b>Declared Capital (AED)</b>	75,000,000
<b>Chairman of the Board</b>	His Excellency Mattar Al Tayer
<b>Chief Executive Officer</b>	Ibrahim Sultan Al Haddad
<b>Name of external auditor</b>	PricewaterhouseCoopers Limited Partnership Dubai Branch, License no. 102451
<b>Mailing address</b>	Suite No. 400, 4 <sup>th</sup> Floor, Festival Tower, Dubai Festival City, Dubai, United Arab Emirates, PO Box 36003
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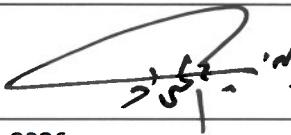
### Preliminary results (AED '000)

	2025	2024
<b>Total assets</b>	7,871,500	7,985,901
<b>Shareholders' equity</b>	1,218,666	1,088,009
<b>Revenue</b>	3,096,913	2,291,907
<b>Net operating profit*</b>	1,999,090	1,487,995
<b>Net profit after tax</b>	1,553,362	1,164,548
<b>Earnings per share (AED)</b>	0.2071	0.1553

\*Net operating profit is equal to profit before tax, finance costs and finance income.

### Summary of Company's performance during 2025

Salik's revenue increased by 35.1% year-on-year (YoY) to AED 3,096.9 million in 2025, mainly driven by introduction of variable pricing effective from 31 January 2025, operations of two new toll gates for full year, improved economic activity resulting an increase in vehicle registrations as well as increased growth in traffic. Further, increase is also on account of growth in Parking Payment Solutions Revenue. Additionally, the performance and profitability of the Company have improved YoY as evident from the fact that Salik's net profit after tax has grown by 33.4% as compared to prior year. Such improvement in profit is mainly attributable to increase in revenue coupled with reduction in concession fee from 25% to 22.5% effective from 1st April 2024 on account of inflation adjustment under the terms of the concession agreement with Roads and Transport Authority.

<b>Chairman of the Board</b>	His Excellency Mattar Al Tayer
<b>Signature</b>	
<b>Chief Executive Officer</b>	Ibrahim Sultan Al Haddad
<b>Signature</b>	
<b>Date</b>	10 <sup>th</sup> February 2026
<b>Company's seal</b>	 <p>SC 1.12.1 شركة سالك (الإمارات) Salik Company (P.J.S.C)</p>