

# DIB Investor Presentation

Q3 2025

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## **1** Macro-economic Overview

## **2** Financial Performance

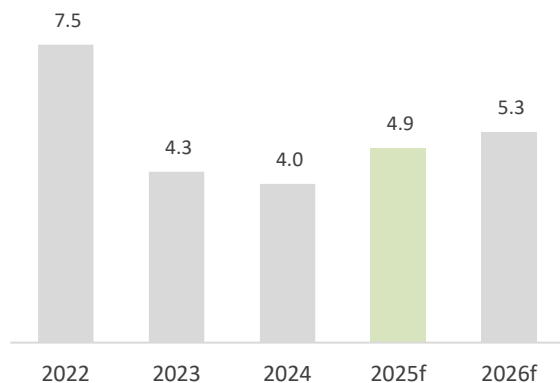
## **3** Business Performance

## **4** Summary

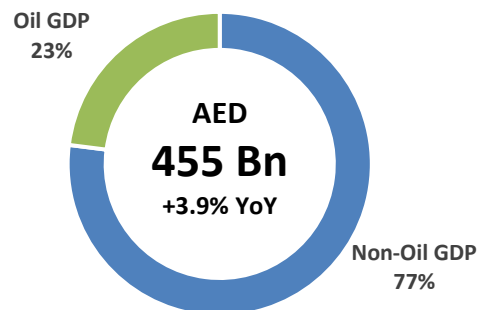
## **5** Appendix

# UAE's robust economic growth anchored by diversification and non-oil sectors' strength

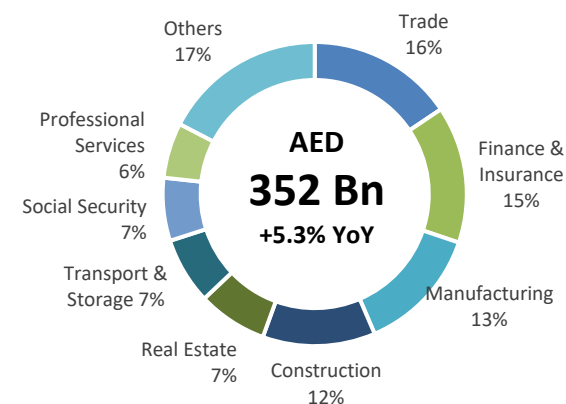
UAE Real GDP Growth (%)



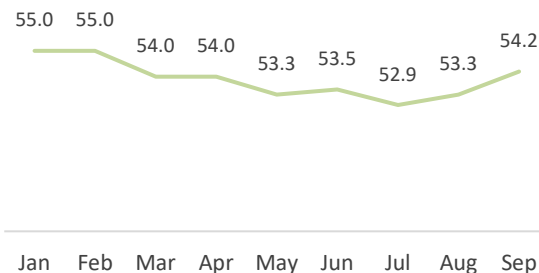
UAE GDP (Q1 '25)



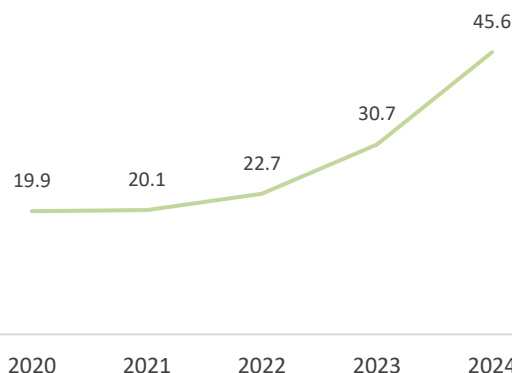
UAE Non-Oil GDP Breakdown (Q1 '25)



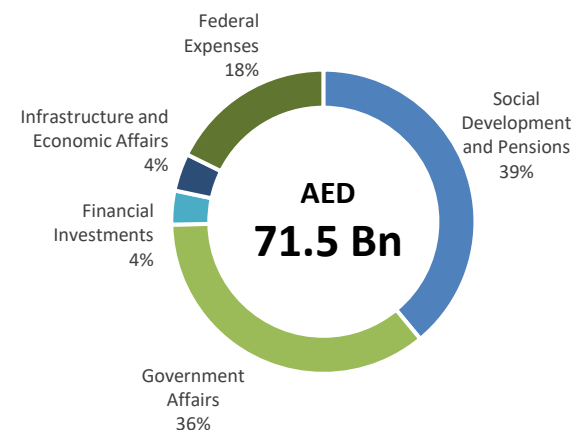
UAE PMI (2025)



UAE FDI inflows (US Bn)

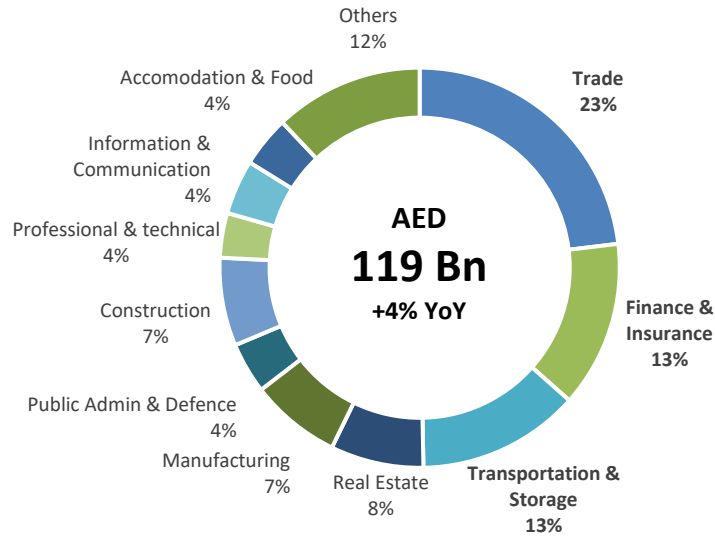


UAE Federal Budget Allocation, 2025

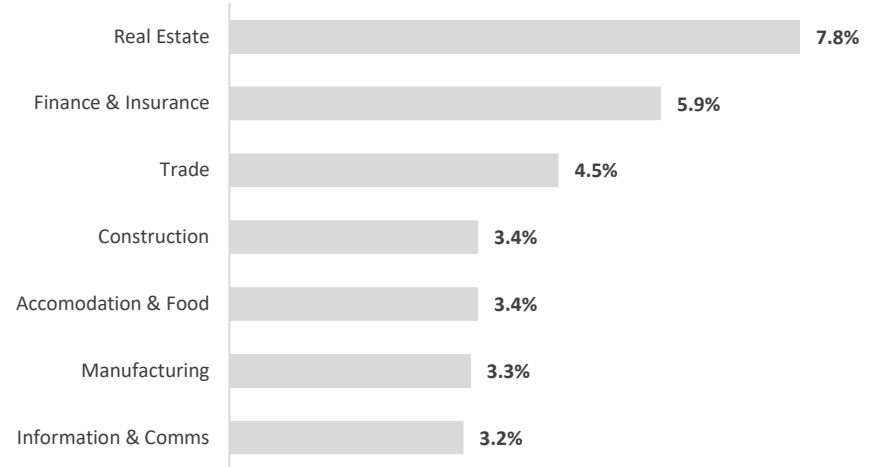


# Dubai's broad-based economic expansion reflecting strength across key growth sectors

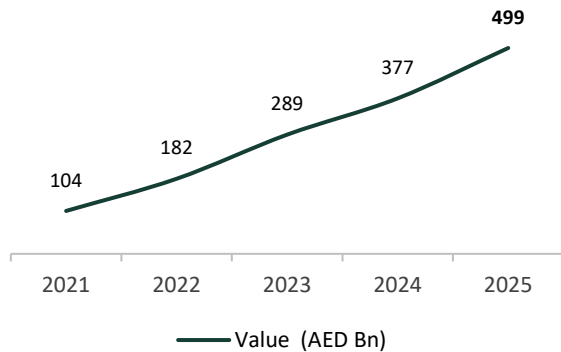
Dubai GDP (Q1 '25)



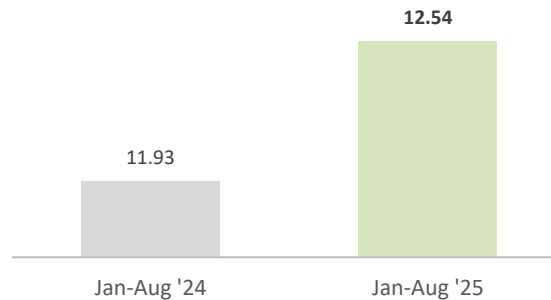
Dubai Key Sectors YoY Growth Rate (Q1'25 vs Q1'24) – (%)



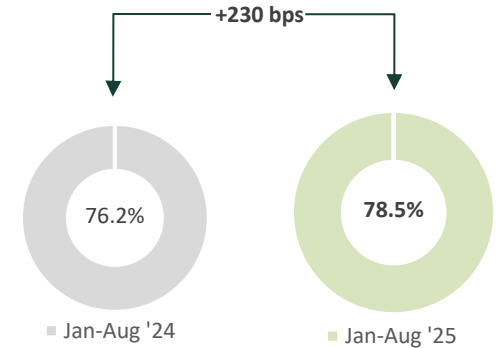
Dubai Real Estate Sales  
(9M comparatives over last 5 years)



Dubai International Visitors (Mn)

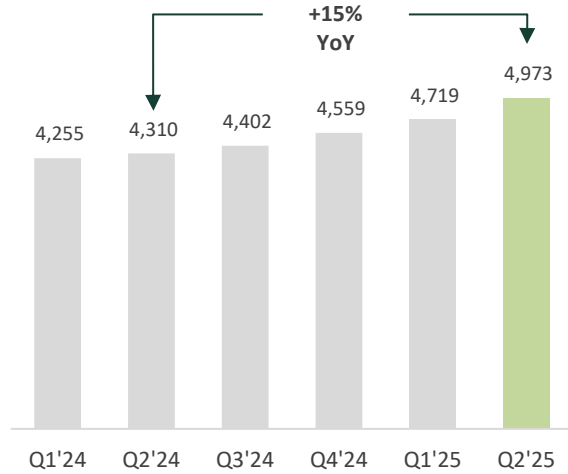


Dubai Hotel Occupancy – Avg. (%)

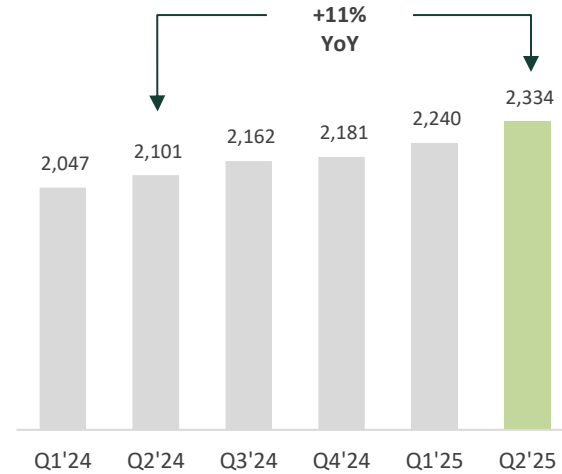


# UAE banking sector continued to demonstrate strong credit growth and solid profitability

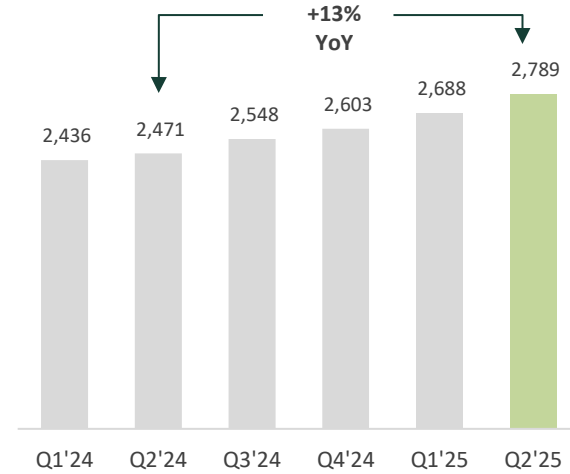
Total Assets (AED Bn)



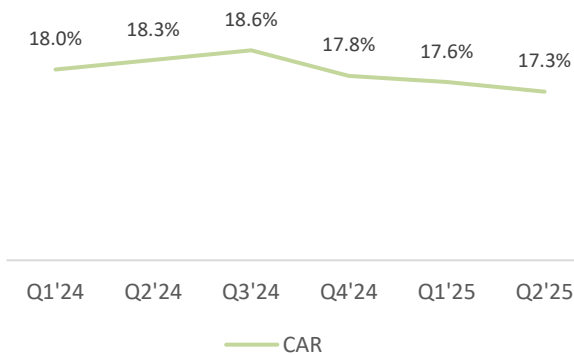
UAE Banking Credit (AED Bn)



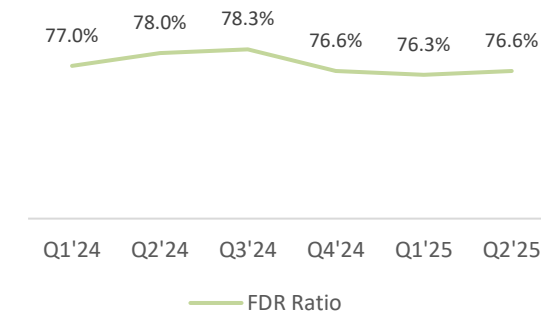
UAE Banking Deposits (AED Bn)



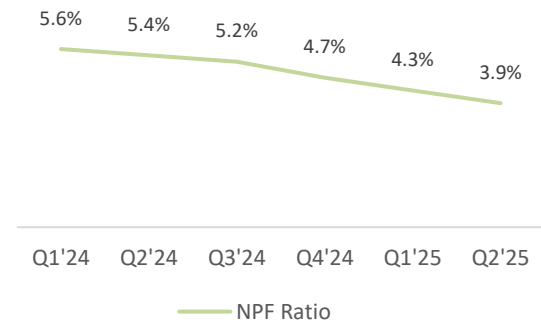
UAE Bank's Capital Ratios (%)



UAE Banks' Finance-to-Deposit Ratio (%)



UAE Non-Performing Finance Ratio (%)



**1** Macro-economic Overview

**2** Financial Performance

**3** Business Performance

**4** Summary

**5** Appendix

## 9M'25 Key Performance Highlights

### Macro-economic Backdrop:

- ❖ **Global GDP growth projected at ~3% in 2025**, reflecting resilient but modest expansion in the face of lingering trade tensions and policy uncertainty
- ❖ **GCC economy is poised to grow by ~3.2% in 2025 led by the UAE economy which is expected to grow at ~ 4.9%**
- ❖ **Non-oil activities now account for ~77% of UAE's GDP** and these activities are growing at 5% + YoY, reflecting the success of structural reforms and economic diversification

### Performance Summary:

- ❖ **Solid growth of 6% YoY in 9M'25 Operating Revenue to AED 9.7 Bn**
- ❖ **Impairment charges** continue to reflect continuing improvement in asset quality, 9M'25 net charges **improved by 45% YoY** to AED 292 Mn
- ❖ **Strong returns with 9M'25 RoTE (before tax) of 22%**
- ❖ **Robust growth of 14% YTD in the bank's Total Assets to reach AED 393 Bn**

#### Net Financing & Sukuk

**AED 343 Bn**



**20% YoY**

**17% YTD**



#### Customer Deposits

**AED 302 Bn**



**27% YoY**

**21% YTD**



#### Net Profit (pre-tax)

**AED 6.6 Bn**



**10% YoY**



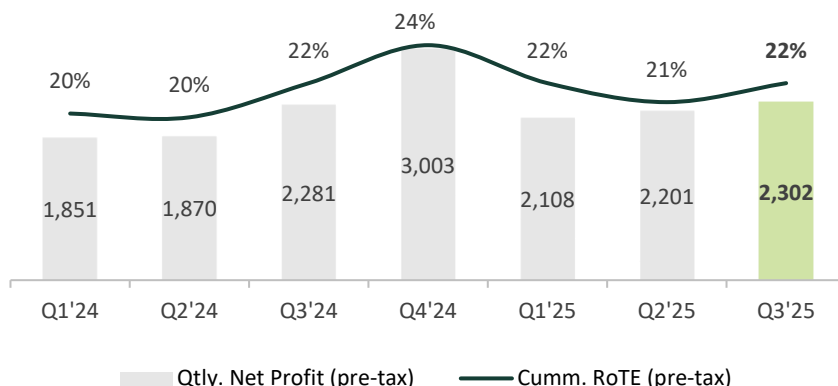
# Income Statement: Strong profitability and returns generated on the back of solid revenue growth and strong asset quality

| AED Mn                         | 9M'25        | 9M'24        | YoY %      | Q3 '25       | Q2 '25       | QoQ %     |
|--------------------------------|--------------|--------------|------------|--------------|--------------|-----------|
| Net Funded Income              | 6,646        | 6,428        | 3%         | 2,333        | 2,122        | 10%       |
| Non-Funded Income              | 3,029        | 2,657        | 14%        | 970          | 1,097        | (12%)     |
| <b>Operating Revenue</b>       | <b>9,676</b> | <b>9,085</b> | <b>6%</b>  | <b>3,303</b> | <b>3,219</b> | <b>3%</b> |
| Operating Expenses             | (2,774)      | (2,554)      | 9%         | (966)        | (925)        | 4%        |
| <b>Operating Profit</b>        | <b>6,902</b> | <b>6,531</b> | <b>6%</b>  | <b>2,337</b> | <b>2,294</b> | <b>2%</b> |
| Net Impairment Charges         | (292)        | (530)        | (45%)      | (36)         | (93)         | (62%)     |
| <b>Net profit (before tax)</b> | <b>6,610</b> | <b>6,002</b> | <b>10%</b> | <b>2,302</b> | <b>2,201</b> | <b>5%</b> |
| Income Tax                     | (929)        | (553)        | 68%        | (351)        | (268)        | 31%       |
| <b>Net Profit (after tax)</b>  | <b>5,681</b> | <b>5,448</b> | <b>4%</b>  | <b>1,951</b> | <b>1,933</b> | <b>1%</b> |
| RoTE (before tax)              | 22%          | 22%          | -          | 23%          | 21%          | 200 bps   |
| RoTE (after tax)               | 18%          | 20%          | (200 bps)  | 19%          | 18%          | 100 bps   |
| RoA (before tax)               | 2.4%         | 2.5%         | (10 bps)   | 2.5%         | 2.5%         | -         |
| RoA (after tax)                | 2.1%         | 2.3%         | (20 bps)   | 2.1%         | 2.2%         | (10 bps)  |

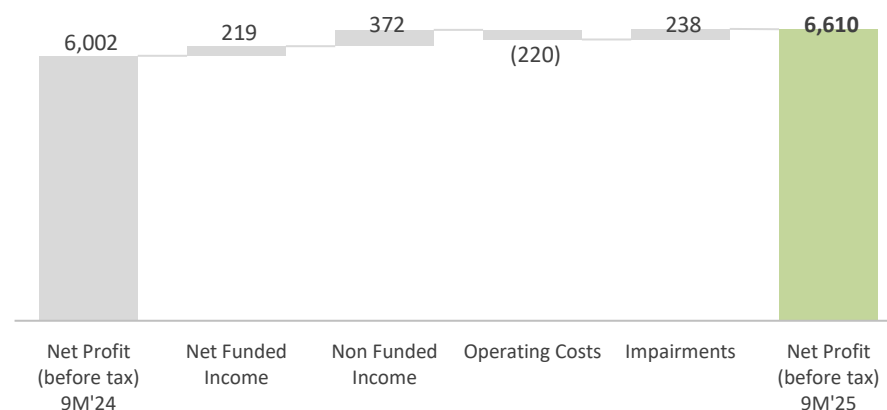
## 9M'25 Highlights

- **Operating Revenue growth of 6% YoY** with non-funded income growing by 14%, supported by 3% growth in net funded income
- **Net Impairment Charges declined by 45% YoY**, reflecting continued asset quality improvement
- **Net Profit Before Tax grew by 10% YoY** as a result of growth in topline, continued low cost of risk
- **Strong shareholder returns** delivered with **RoTE (before tax)** of 22%

## Profitability & Returns (before tax, AED Mn & %)

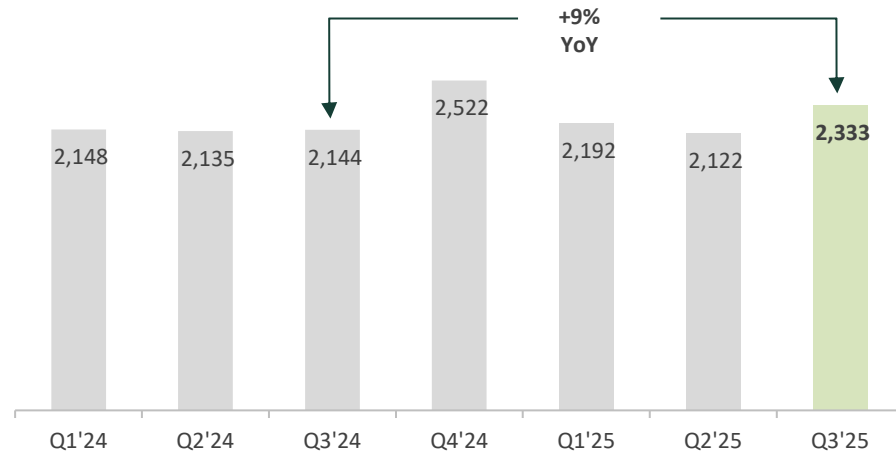


## Net Profit Before Tax Movement (AED Mn)

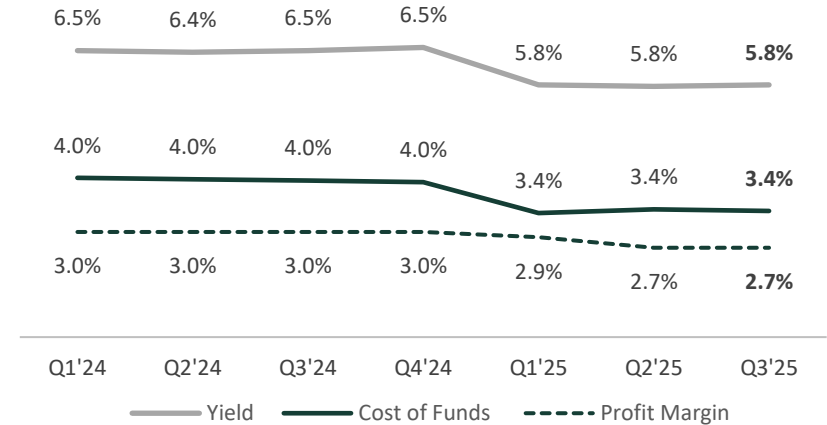


# Revenue Drivers: Strong growth in funded income and non-funded income levels due to increased asset base and stable margins

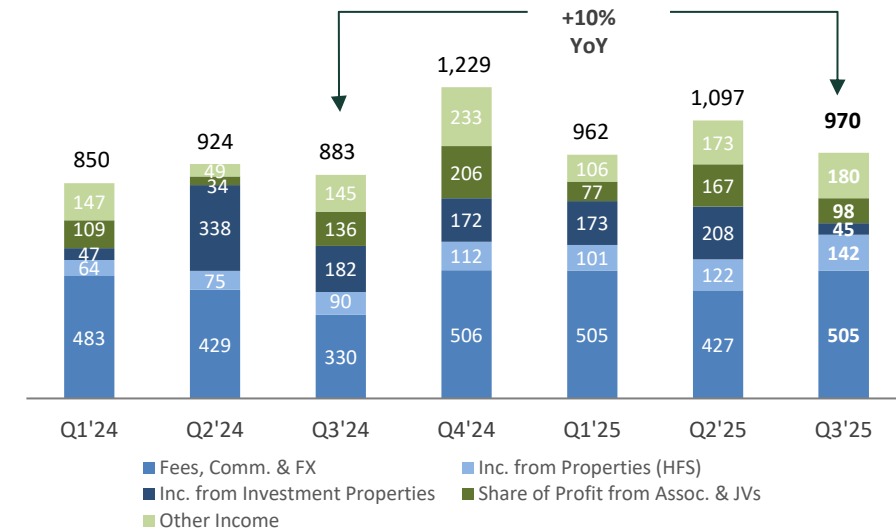
## Net Funded Income (AED Mn)



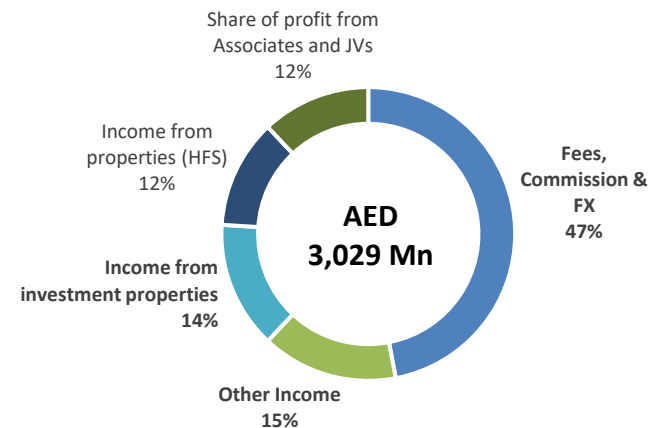
## Yields / CoF\* / Margin (%)



## Non-Funded Income (AED Mn)



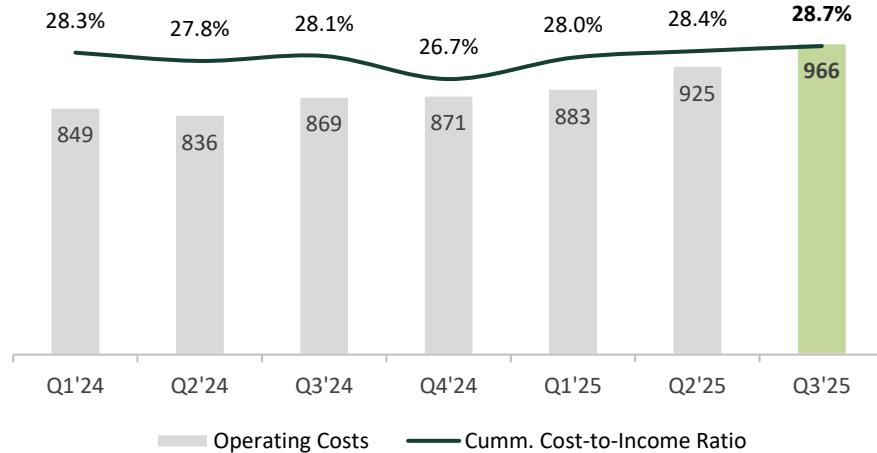
## 9M'25 Non-Funded Income Composition (%)



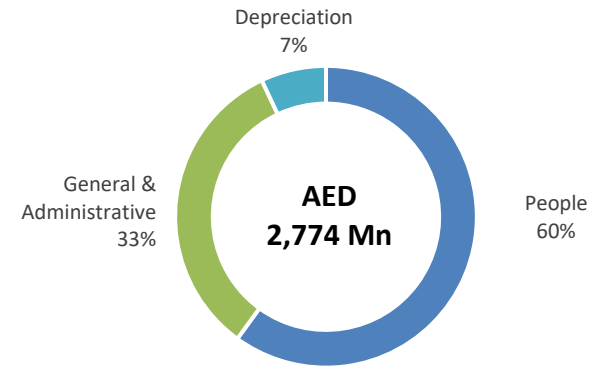
\* CoF (Cost of Funds) refer to the rate of return on funding sources of the Bank.

# Operating Efficiency: Consistent growth in Operating Profit despite increased strategic investments in technology

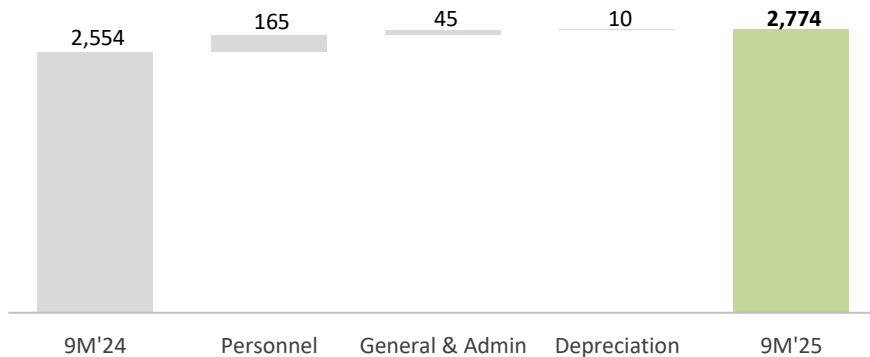
## Operating Expenses (AED Mn) & Cost to Income (%)



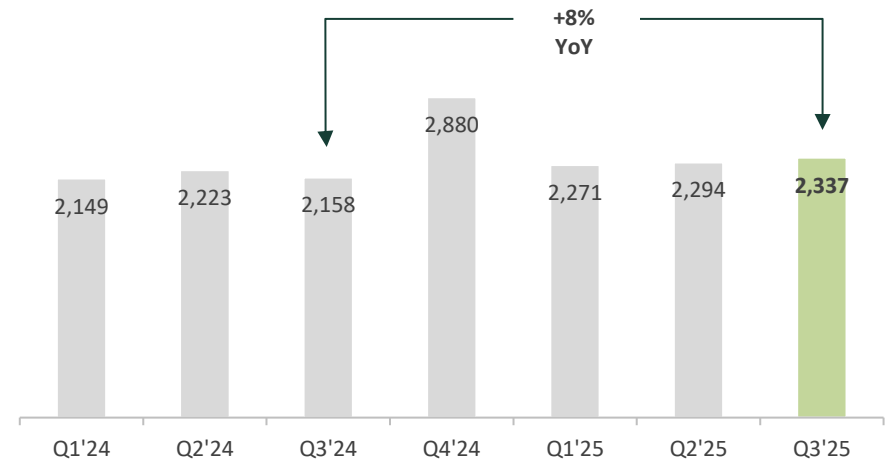
## 9M'25 Operating Expenses Composition



## Operating Expenses Movement (AED Mn)



## Operating Profit (AED Mn)



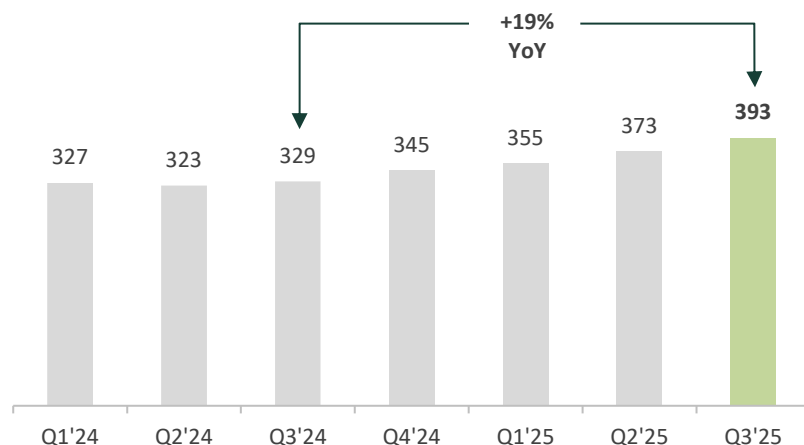
## Balance Sheet: Asset growth in 9M'25 led by AED 91 Bn in gross new financing assets & Sukuk portfolio

| AED Bn                                              | 9M'25      | FY'24      | YTD %      | 9M'24      | YoY %      |
|-----------------------------------------------------|------------|------------|------------|------------|------------|
| Net Financing Assets                                | 248        | 212        | 17%        | 207        | 20%        |
| Sukuk Investments                                   | 95         | 82         | 16%        | 79         | 20%        |
| <b>Net Financing Assets &amp; Sukuk Investments</b> | <b>343</b> | <b>296</b> | <b>17%</b> | <b>286</b> | <b>20%</b> |
| <b>Total Assets</b>                                 | <b>393</b> | <b>345</b> | <b>14%</b> | <b>329</b> | <b>19%</b> |
| Customer Deposits                                   | 302        | 249        | 21%        | 237        | 27%        |
| Sukuk financing instruments                         | 21         | 24         | (11%)      | 24         | (11%)      |
| Equity                                              | 52         | 53         | (2%)       | 49         | 6%         |
| <b>Total Liabilities including Equity</b>           | <b>393</b> | <b>345</b> | <b>14%</b> | <b>329</b> | <b>19%</b> |
| NPF ratio                                           | 3.13%      | 4.00%      | (87 bps)   | 4.27%      | (114 bps)  |
| CET1                                                | 13.4%      | 13.2%      | 20 bps     | 13.9%      | (50 bps)   |
| CAR                                                 | 16.6%      | 18.3%      | (170 bps)  | 18.3%      | (170 bps)  |
| Tier 1                                              | 15.9%      | 17.2%      | (130 bps)  | 17.1%      | (120 bps)  |

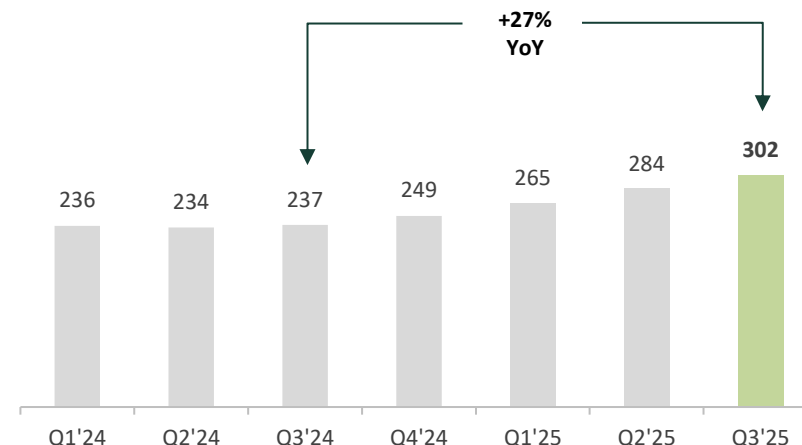
### 9M'25 Highlights

- **Net Financing Asset growth of 17% YTD** on the back of **gross new financing of AED 73 Bn** in 9M'25 in consumer and corporate businesses
- **Sukuk Portfolio growth of 16% YTD** led by **gross new Sukuk investments of AED 18 Bn** in 9M'25
- **Customer Deposits** now crossed AED 300 Bn, **growing by 21% YTD** in 9M'25

### Total Assets (AED Bn)

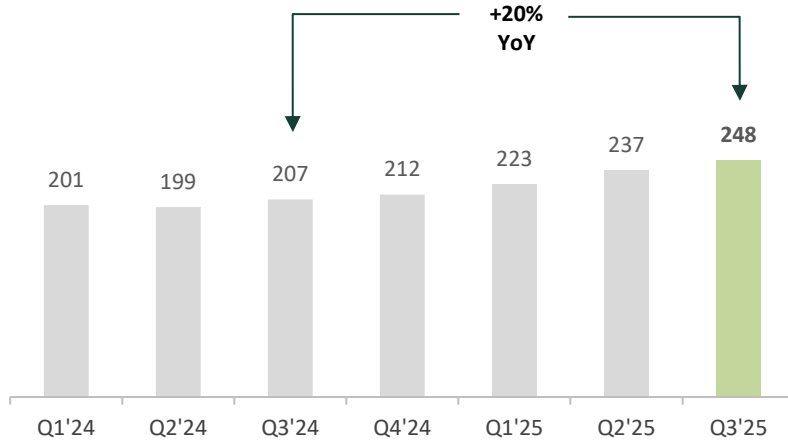


### Total Deposits (AED Bn)

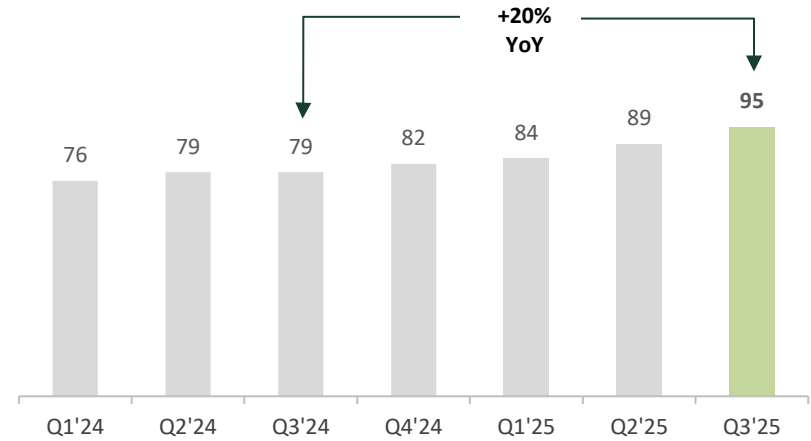


# Total Assets: Solid asset growth reflecting strength across core business segments

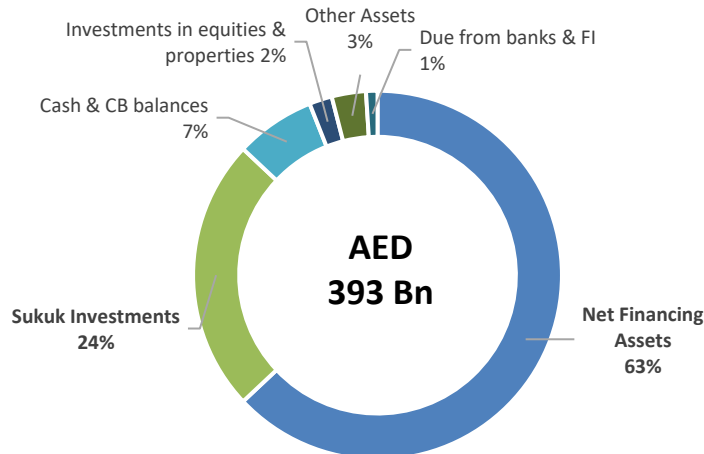
Net Financing Assets (AED Bn)



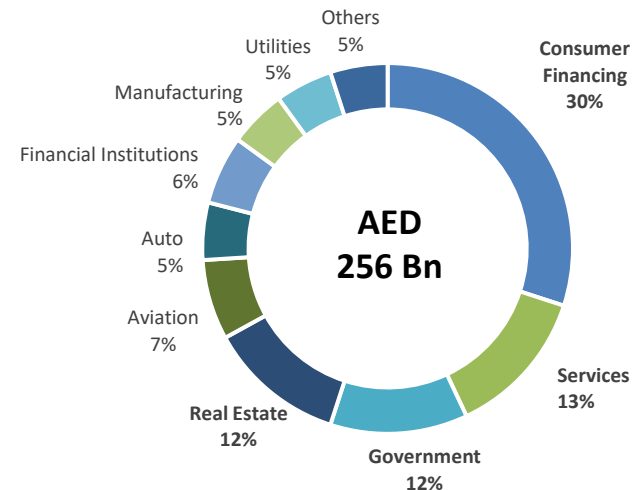
Sukuk Investments (AED Bn)



Total Asset Composition (Q3'25,%)

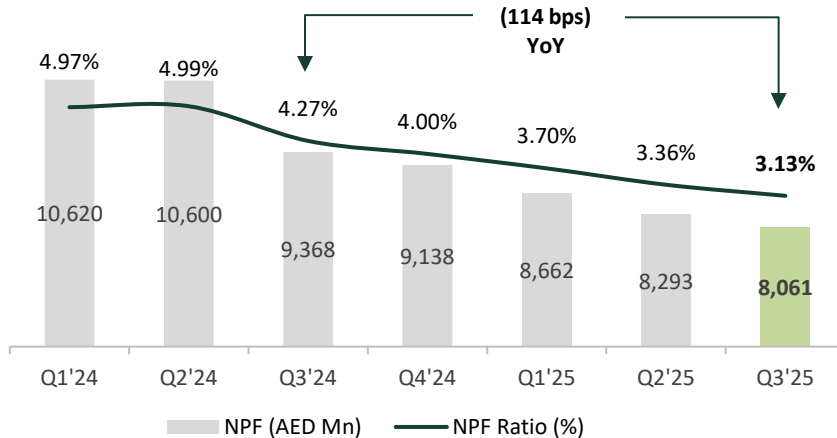


Gross Financing by Sector (Q3'25,%)

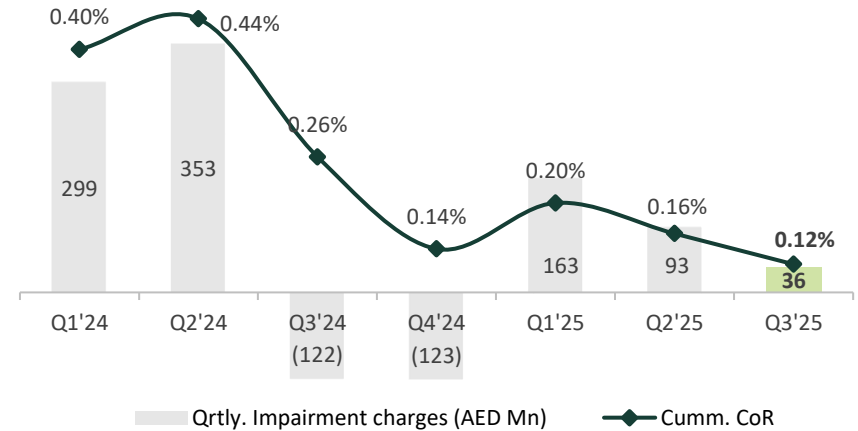


# Asset Quality (1/2) : Continued improvement in asset quality reflecting strong risk discipline

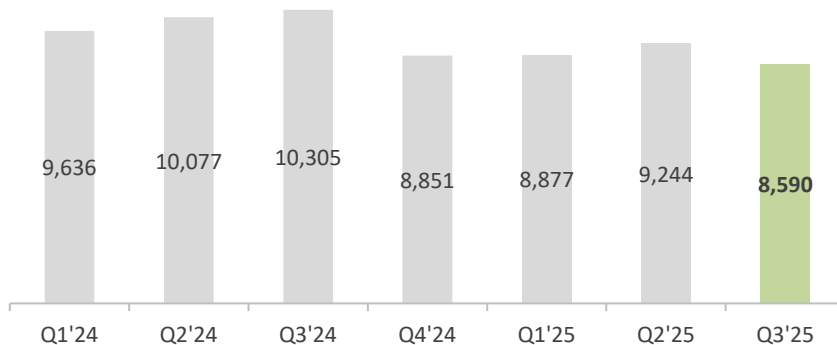
NPF\* (AED Mn) and NPF Ratio<sup>1</sup> (%)



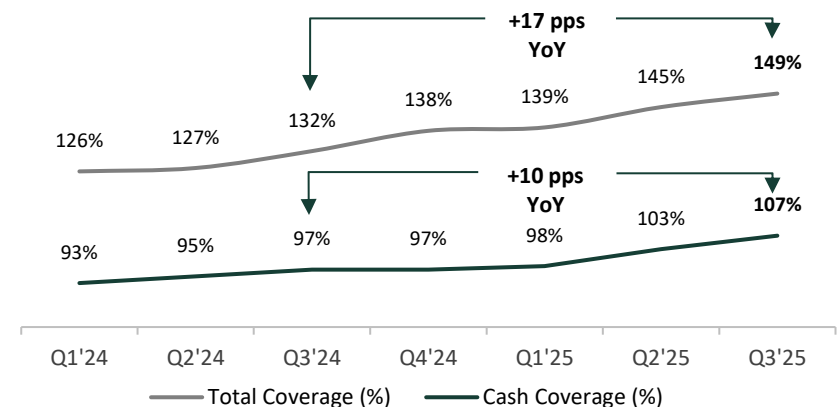
Impairment charges (AED Mn) and Cost of Risk (CoR %)



Total Provisions (AED Mn)



Total Coverage<sup>2</sup> and Cash Coverage Ratios (%)



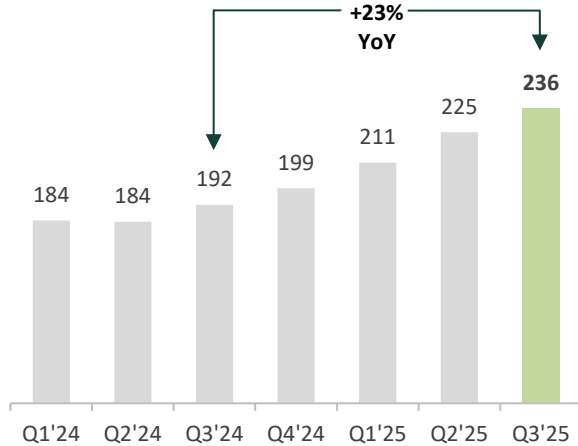
<sup>1</sup>NPF ratio includes Bilateral Sukuk and is calculated as the sum of individually impaired Financing Assets divided by gross financing; <sup>2</sup>Total Coverage Ratio is calculated as the sum of provisions held including regulatory credit risk reserve (if any) and collateral held relating to facilities individually determined to be impaired divided by non-performing financing.

\*Includes Purchased or Originated Credit Impaired (POCI) through Noor Bank acquisition. This refers to impairments in acquired or originated financing transactions.

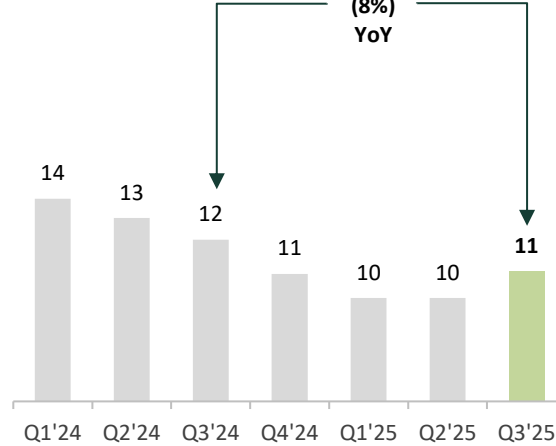
Cost of Risk – Being ratio of net impairment charge on financing assets, Sukuk and overdraft charge to the aggregate gross outstanding balances of financing assets, sukuk investments and overdrawn accounts.

# Asset Quality (2/2) : Portfolio quality further reflected by higher Stage 1 exposures % and stronger stage 3 coverage ratio

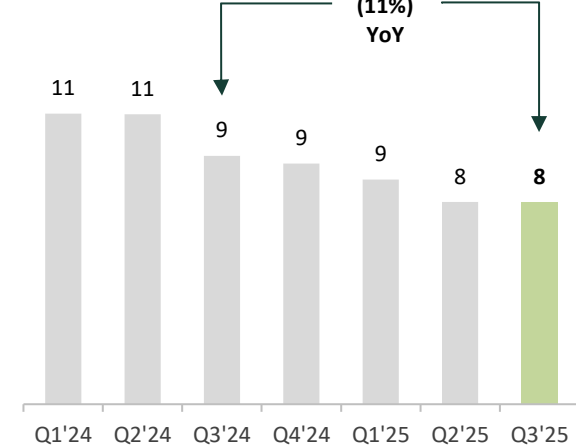
## Stage 1 Gross Exposures (AED Bn)



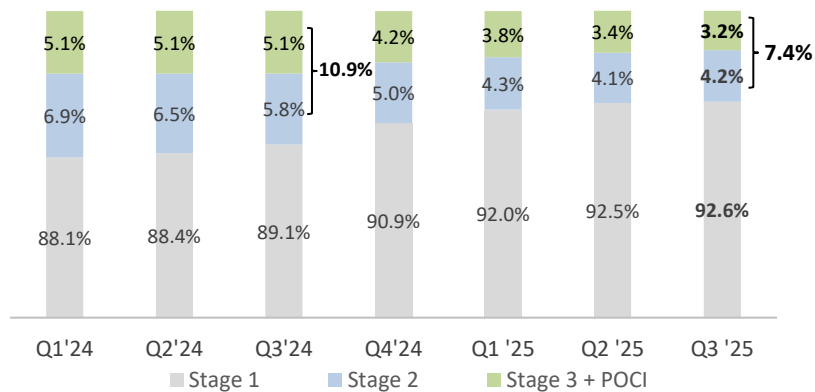
## Stage 2 Gross Exposures (AED Bn)



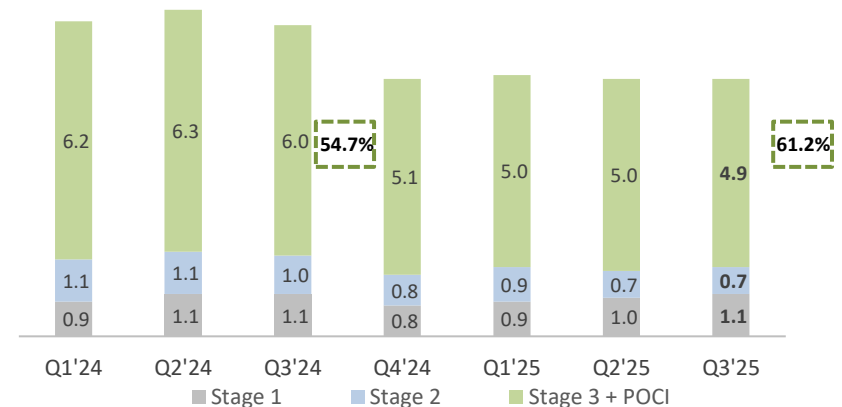
## Stage 3 Gross Exposures (AED Bn)



## Gross Financing Assets by Stage (%)

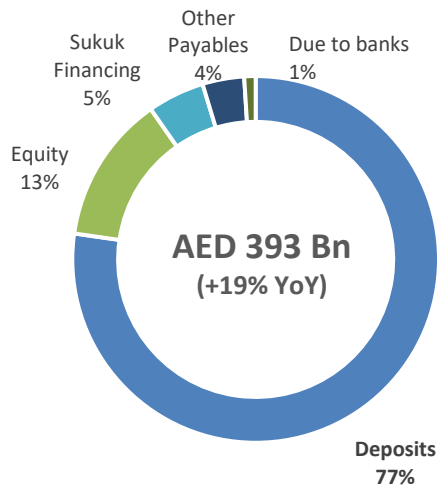


## ECL Provisions & ECL Coverage by Stage (AED Bn, %)

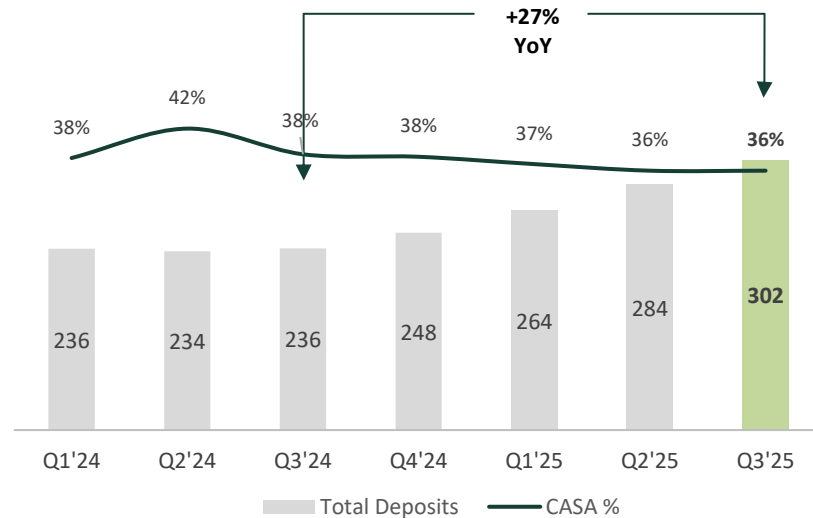


## Liquidity: Robust funding strength supported by continued deposit momentum

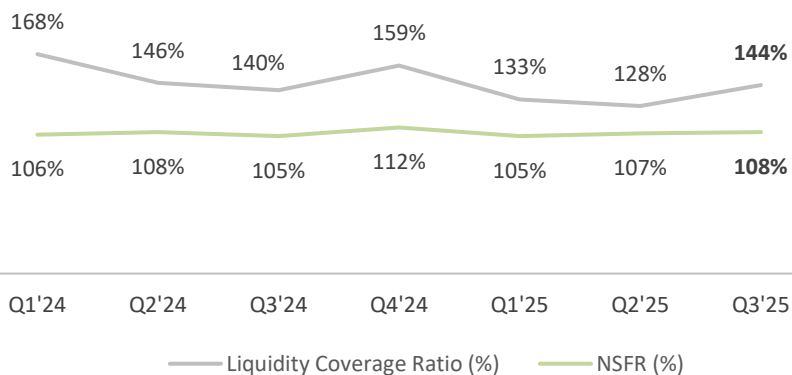
### Funding Sources (Q3'25, %)



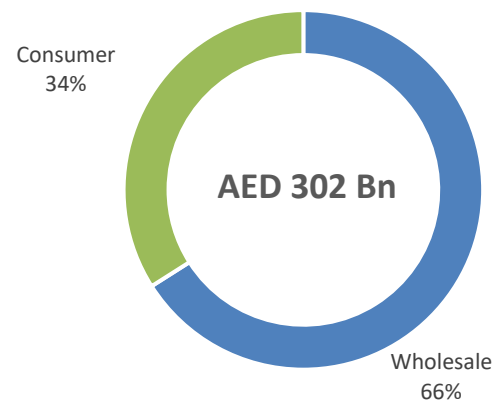
### Customer Deposits (AED Bn) and CASA (%)



### LCR and NSFR Ratio (%)

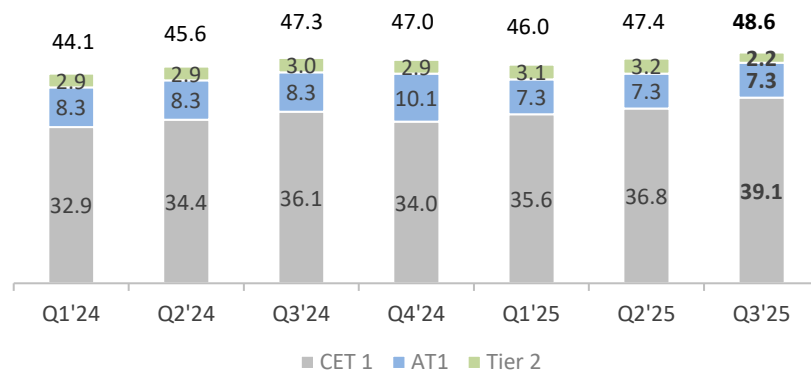


### Customer Deposits Breakdown (Q3'25, %)

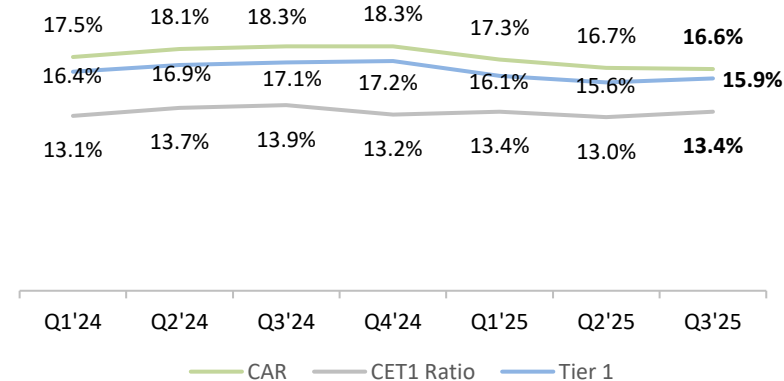


# Regulatory Capital: CET 1 ratio strengthens further to 13.4% from internal capital generation

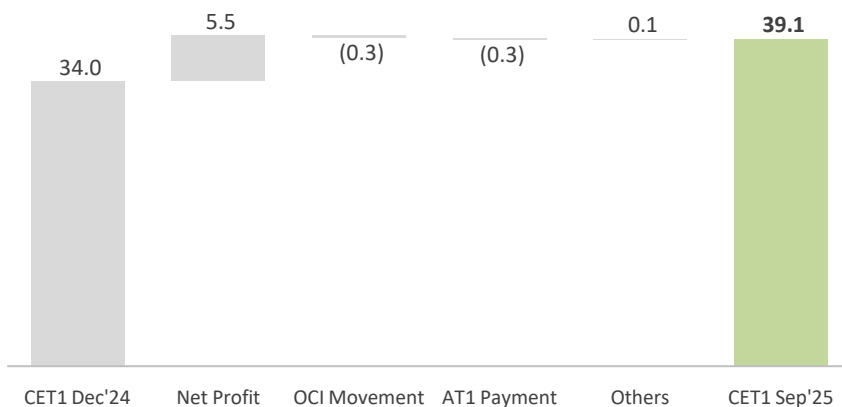
## Regulatory Capital<sup>1</sup> (AED Bn)



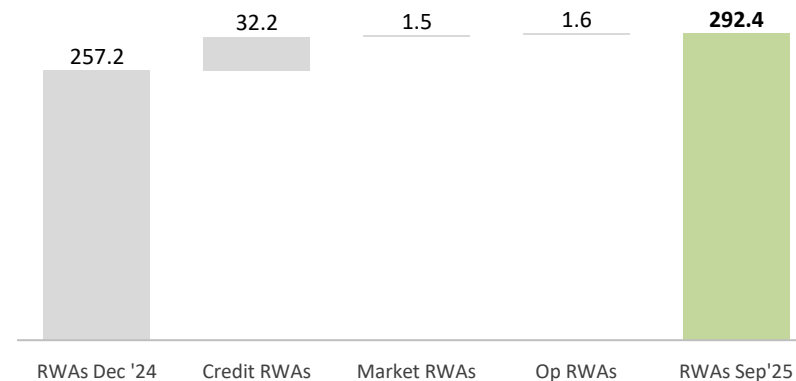
## Regulatory Capital Ratios (%)



## CET1 Movement (AED Bn)



## RWA Movement (AED Bn)



<sup>1</sup> Refers to Regulatory Capital under Basel III;

**1** Macro-economic Overview

**2** Financial Performance

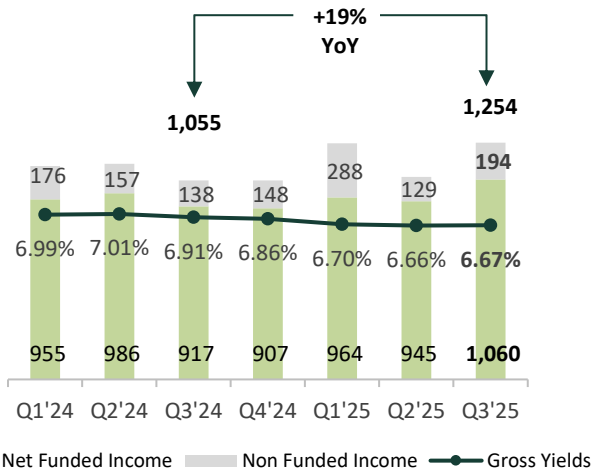
**3** Business Performance

**4** Summary

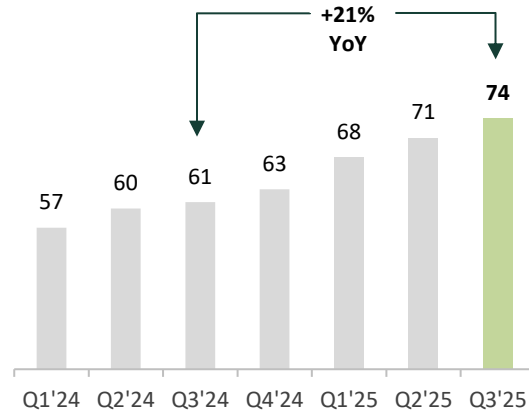
**5** Appendix

# Consumer Business: 9M'25 Revenue growth led by growth in volumes across products, supported by stable yields

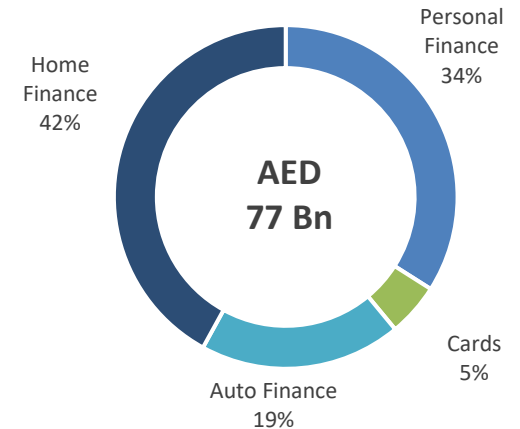
Revenue and Gross Yields (AED Mn, %)\*



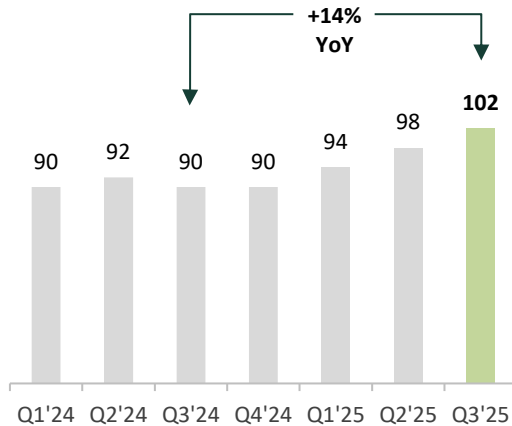
Net Financing Assets (AED Bn)



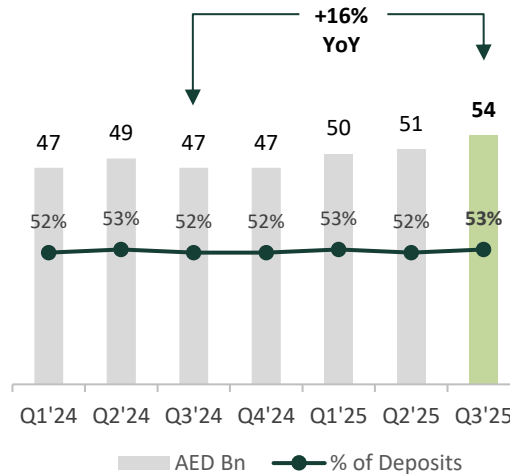
Gross Assets by product (9M'25, %)



Deposits (AED Bn)



CASA Balances (AED Bn)

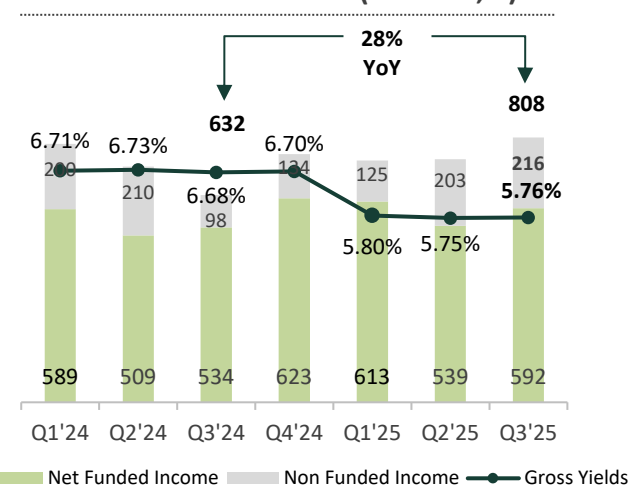


## Key Highlights:

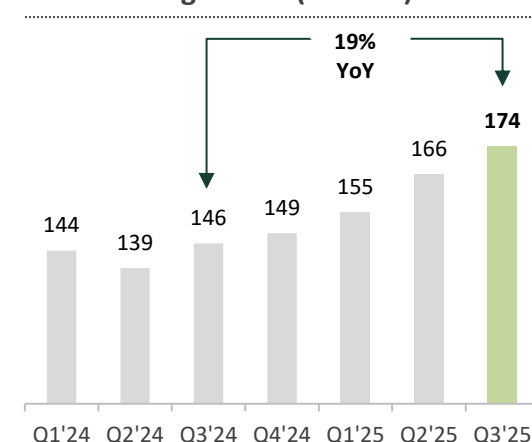
- Consumer financing portfolio grew by 21% YoY to AED 74 Bn on the back of gross new consumer financing of AED 27 Bn this year.
- Growth was led by strong performance across all key products.
- Customer deposits grew by 14% YoY; CASA levels remain strong at 53%
- Asset Yields continue to be stable in 9M'25 at 6.7% levels
- 9M'25 revenue grew by 8% YoY to AED 3.6 Bn.

# Local & Cross-Border Corporate Business: Solid 9M'25 performance led by 16% YTD growth in assets & 26% YTD growth in deposits

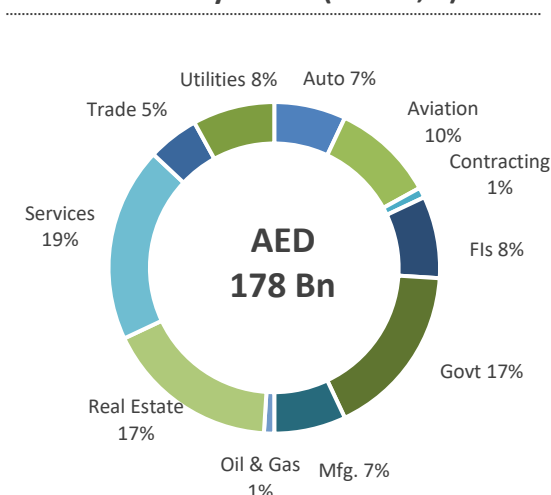
Revenue and Gross Yields (AED Mn, %)\*



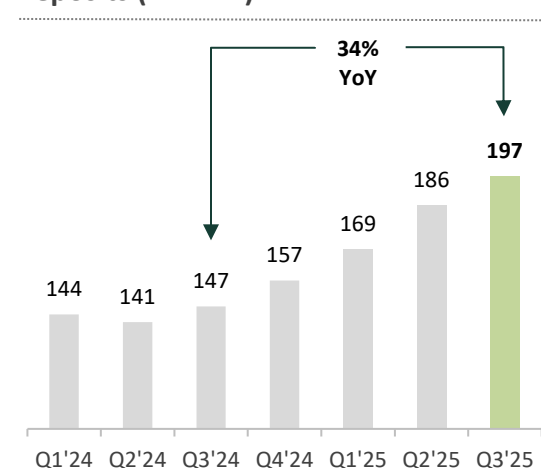
Net Financing Assets (AED Bn)



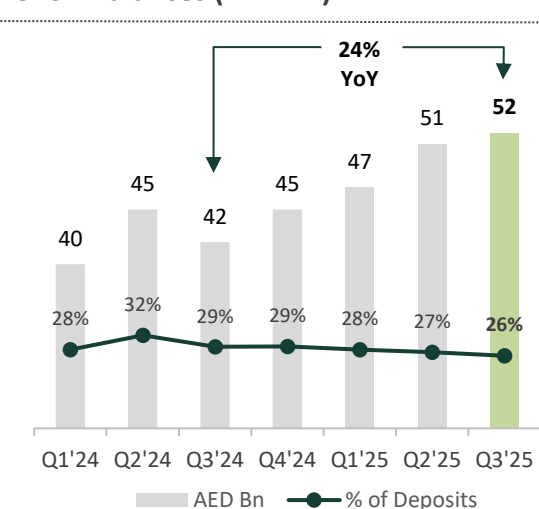
Gross Assets by sector (9M'25, %)



Deposits (AED Bn)



CASA Balances (AED Bn)

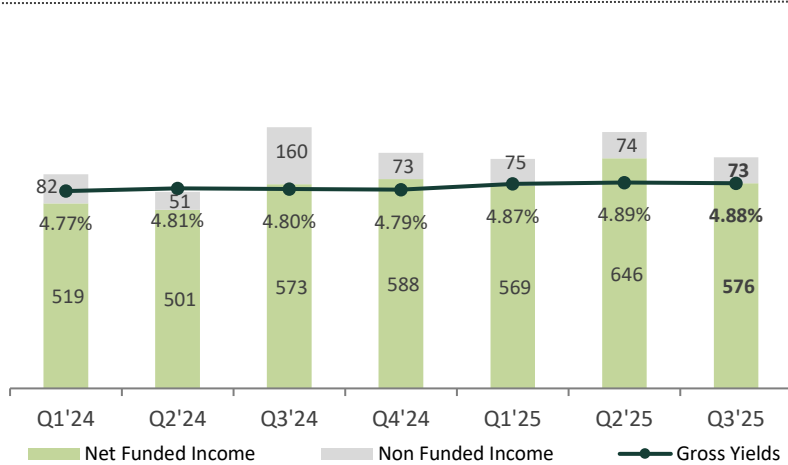


## Key Highlights:

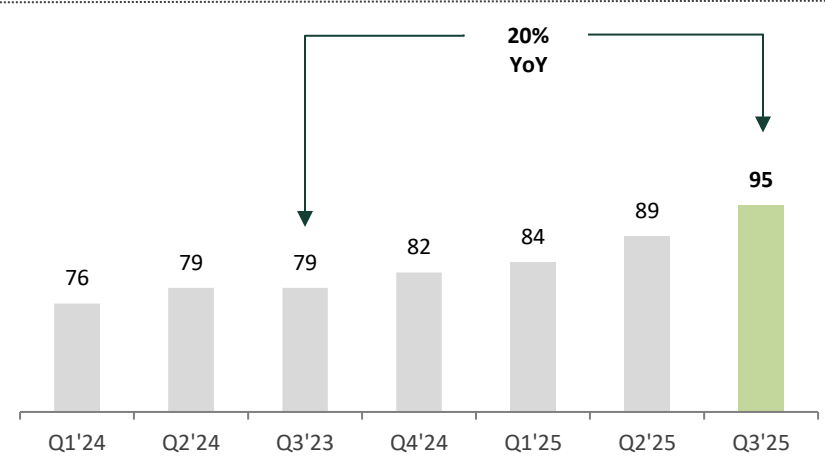
- Assets grew by 16% YTD to reach AED 174 Bn, supported by AED 46 Bn in Gross new financing in 9M'25, a strong increase of 41% vs 9M'24.
- Strong growth in Deposits of 34% YoY; CASA balances also grew strongly by 24% YoY.
- Higher volumes and stable yields continue to ensure growth in net funded income.
- Robust non-funded income on the back of strong balance sheet growth.

# Treasury Business: Sukuk volumes grew by 16% YTD in 9M'25; Treasury Revenue growth supported by improved yields

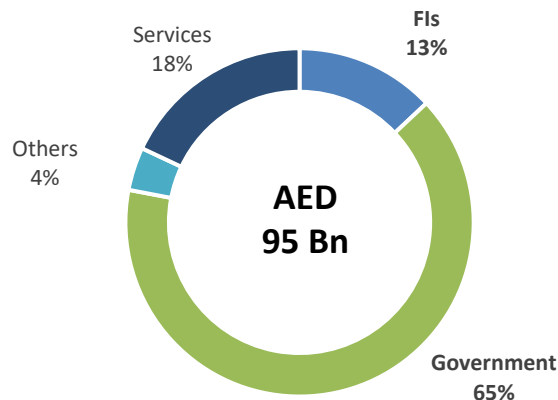
## Revenue and Gross Yields (AED Mn, %)\*



## Sukuk (AED Bn)



## Gross Sukuk by sector (9M'25, %)



## Key Highlights

- Sukuk portfolio grew by 16% YTD to AED 95 Bn.
- New Sukuk volumes added this year are AED 18 Bn, higher by 19% compared to 9M'24.
- 9M'25 Treasury revenue grew by 7% YoY to AED 2.0 Bn.
- Sukuk yields in 9M'25 have improved to 4.9% levels

# Digital: Customer usage of digital channels continues to be strong; 97% of all transactions being processed digitally

## Key Highlights



**33%** YoY growth in number of registered Online Banking and Mobile App users



**97%** of financial and non-financial transactions processed digitally



### High App Ratings

**4.5** iOS / **4.2** Android

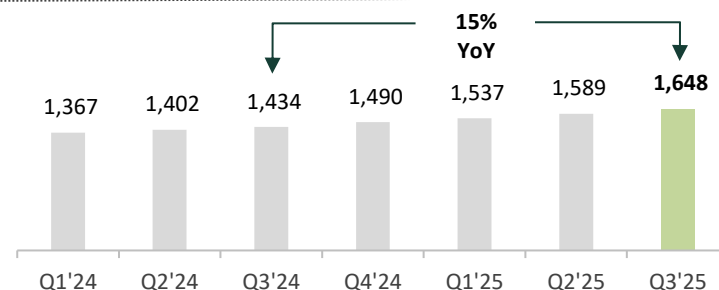


**79%** New to Bank customers onboarded digitally during 9M'25.

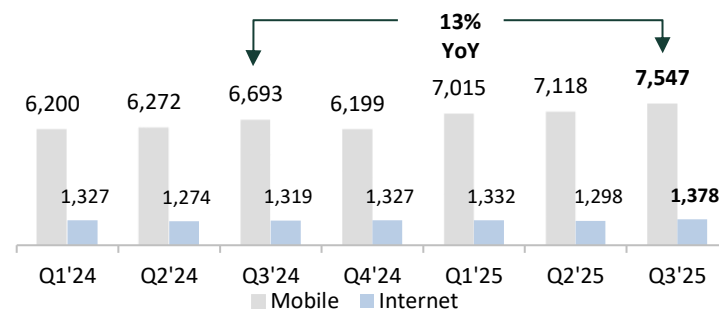


**45%** YoY growth in Whatsapp subscribers' base

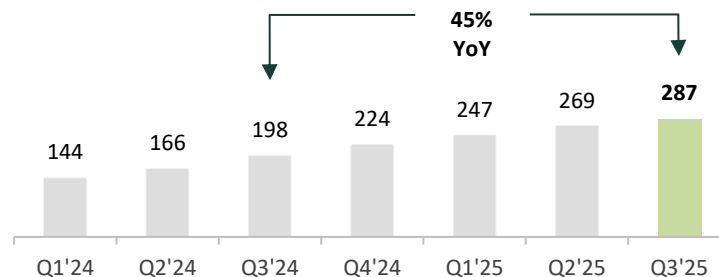
## Digital Registered User Base\* ('000)



## Digital Banking Transactions ('000)



## Whatsapp Subscribers ('000)



# **Sustainability: Improved ESG scores across rating agencies underscore the progress made by DIB on its sustainability agenda**

**Sustainability is integral to DIB's identity and operations**, reflecting a deep commitment beyond compliance to responsible, ethical banking aligned with long-term value creation for stakeholders and society.

**DIB's sustainability strategy closely aligns with UAE's national goals**, including Net Zero by 2050 initiative, underscoring the bank's role as a key partner in the country's sustainable development and climate ambitions.

**DIB is actively working to support UAE's vision** while continuously improving its own operational performance.



**Improved ESG scores across rating agencies**, including Morningstar Sustainability, S&P Global, London Stock Exchange Group



**Gross underwritten amount of AED 4.0 Bn in new sustainable finance**, bringing portfolio total to **AED 16.7 Bn in 9M'25** across diverse sectors such as utilities, aviation, real estate and waste management, including financing of ~3,300 EVs



**Facilitated AED 25 Bn of Sustainable Sukuk Issuance in 9M'25**, accelerating the growth of sustainable issuances in the Islamic capital markets



Major step undertaken to align to one of the leading frameworks for environmental disclosure with the bank's submission to the **Carbon Disclosure Project (CDP)**



**Expanded sustainability disclosures** to include key areas such as Responsible Investment, Human Rights, and Financing Exclusions demonstrating alignment with global best practices.



**Partnered with "No More Bottles" at Headquarter locations** to deliver clean, filtered water to staff while eliminating plastic waste associated with water bottles

**1** Macro-economic Overview

**2** Financial Performance

**3** Business Performance

**4** Summary

**5** Appendix

# Summary

✓ 2025 has been a year of solid growth story; DIB has surpassed full year guidance on growth through focused execution across businesses.

✓ More than AED 90 Bn in new gross financing YTD, well supported by AED 53 Bn increase in Deposits.

✓ Continued strengthening of Asset Quality metrics with NPF Ratio down to 3.13%, improvement of ~87 bps since start of the year.

✓ Profitability and Returns remain well on target on the back of tangible improvements across KPIs.

| Target Metrics                      | 9M'25 Performance | FY'25 Guidance |
|-------------------------------------|-------------------|----------------|
| Net Financing & Sukuk growth        | 17%               | 15%            |
| Net Profit Margin                   | 2.7%              | 2.8% - 3.0%    |
| Cost-to-Income Ratio                | 29%               | 26%            |
| Return on Tangible Equity (pre-tax) | 22%               | 21%            |
| Return on Assets (pre-tax)          | 2.4%              | 2.4%           |
| NPF Ratio                           | 3.13%             | 3.50%          |
| Total Coverage*                     | 149%              | 140%           |

\* Including collateral

**1** Macro-economic Overview

**2** Financial Performance

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**5** Appendix

# DIB – A leading global Islamic bank

## Key Facts

- ❖ Dubai Islamic Bank was the **first Islamic Bank in the world**, established in 1975
- ❖ **One of the largest Islamic Banks globally** with AED 393Bn in assets
- ❖ Well established franchise, serving **> 5mn customers**, with **> 9000 employees**
- ❖ Solid distribution network of **450 branches & 1,100 ATMs**
- ❖ ~28% owned by “Investment Corporation of Dubai”

## Key Businesses



**Consumer Banking**



**Corporate Banking**



**Investment Banking**



**Treasury**

## Ratings

**Moody's**  
**A3** “Stable”

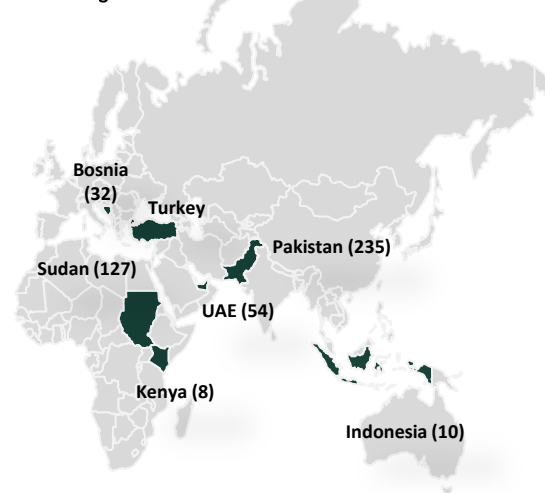
**Fitch**  
**A** “Stable”

**IIRA\***  
**A+/A1**  
“Stable”

**MSCI ESG**  
**A**

## Geographic Presence

Existing Presence & Branch Numbers



## Subsidiaries and Associates

| Entity                   | %      | Country   |
|--------------------------|--------|-----------|
| Dar Al Shariah           | 100.0% | UAE       |
| Tamweel                  | 92.0%  | UAE       |
| Deyaar                   | 44.9%  | UAE       |
| DIB Pakistan             | 100.0% | Pakistan  |
| Bank of Khartoum         | 29.5%  | Sudan     |
| Bosna Bank International | 27.3%  | Bosnia    |
| Panin Dubai Syariah Bank | 25.1%  | Indonesia |
| DIB Kenya                | 100.0% | Kenya     |
| T.O.M. Group             | 25.0%  | Turkey    |

# Bank's strategy aligned with UAE's ambitious and expansionary agenda



## Digital Transformation

- Technology **Infrastructure Upgrade**
- Streamlined **Digital Journeys** & enhanced experience
- AI-driven Banking



## Robust Foundation

- Further strengthen **Risk Management Framework**
- Remain focused on **Asset Quality Improvement**
- Enterprise-wide **Cost Optimisation**



## Increase Value

- Selective and **Strategic international Expansion**
- Enhance market share in earning assets
- **Smart Data Analytics** to grow wallet share and new client base



## Versatile Operation

- **ESG focus** across the bank's value chain
- Compliance with spectrum of regulatory driven changes
- Committed to **support UAE's Sustainability Goals**



## Engaging Experience

- Embed "**Customer-centricity**" as part of bank's DNA
- Simple, transparent & ease of access across Touchpoints
- Leverage D.I.B to graduate into Lifebrand

**Strengthen the Group**

**Grow the Group**

# Key Investment Highlights



## A Leading Islamic Banking Franchise

- ❖ Amongst **World's "Top 3" Islamic Banks** by Total Assets
- ❖ **#1 Islamic Bank** in the UAE
- ❖ Serving **> 5mn customers** across network of over 450 branches and 1,100 ATMs



## Clear Strategy & Focused Execution

- ❖ **Focused growth**, underpinned by **Strong underwriting**
- ❖ **Cost discipline** ensured high operational efficiencies
- ❖ Bank's **assets grew by over 3x** since FY'13



## Solid Fundamentals

- ❖ **Highly Rated "D-SIB" Bank**, "A" Rating by Fitch & "A3" by Moodys
- ❖ **Healthy Asset Quality** with low NPF ratio and high Coverage Ratio
- ❖ **Strong Regulatory Capital Ratios** with healthy capital buffers



## Consistent Shareholder Value Creation

- ❖ **~5x growth in the Bank's Net Profit** over the last 10 years
- ❖ **Six-fold increase in Share Price** over the last 15 years
- ❖ Consistently maintained **High Dividend Payouts**

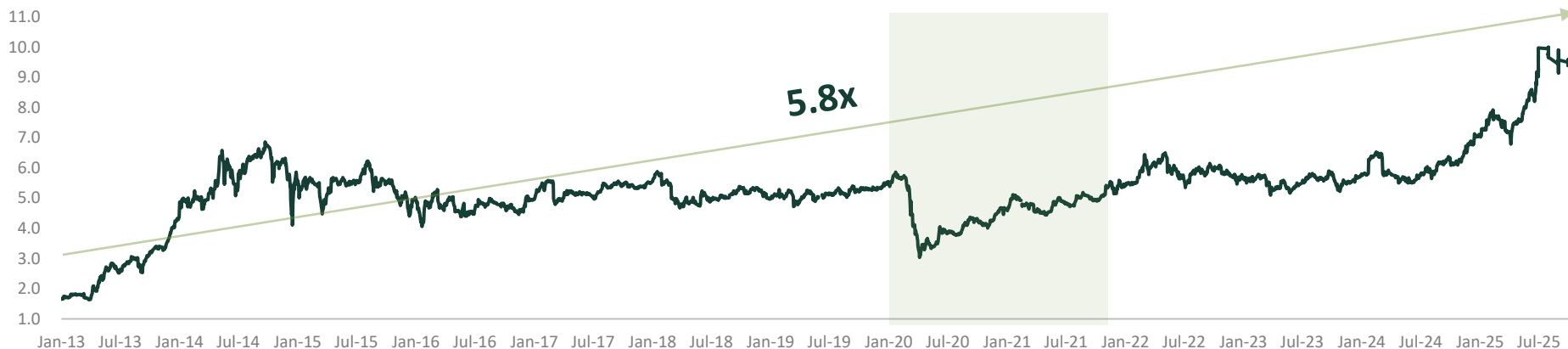


## Investing In The Future

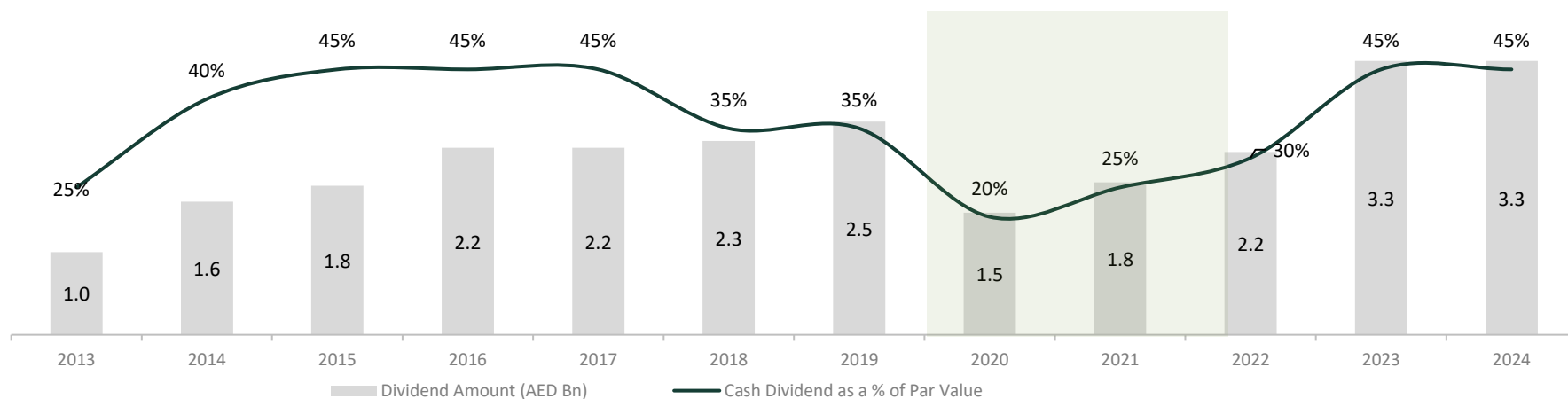
- ❖ **ESG truly embedded in the bank's DNA**; ESG MSCI rating of "A" shows bank's progress so far
- ❖ **Considerable progress on digitalization**; sizeable investments in technology infrastructure
- ❖ **Focused on building AI/ML capabilities** to deliver relevant and engaging customer solutions

# Decade of delivering Strong shareholder returns

Share Price Movement (AED, Jan'13 – Sep'25)



Dividend Payout (% , AED Bn)



Note: Shaded area represents the pandemic period;

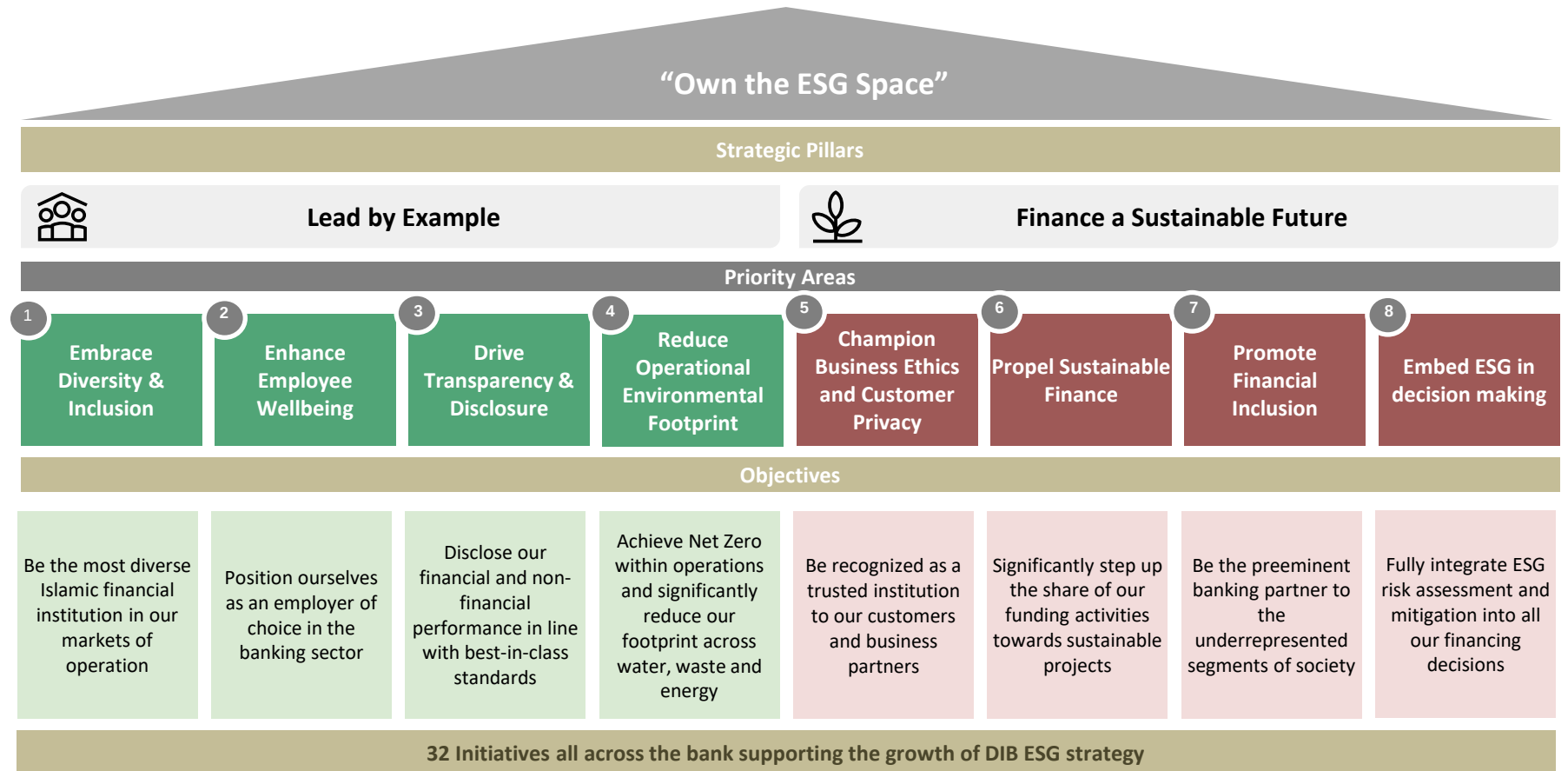
# Consolidated Income Statement

| AED Mn                                                             | 9M'25          | 9M'24          |
|--------------------------------------------------------------------|----------------|----------------|
| <b>Net Income</b>                                                  |                |                |
| Income from Islamic financing and investing transactions           | 14,344         | 14,337         |
| Fees & Commission                                                  | 1,437          | 1,242          |
| Income / (loss) from other investments measured at fair value      | 13             | 14             |
| Income from properties held for development and sale               | 365            | 229            |
| Income from investment properties                                  | 426            | 567            |
| Share of profit from associates and joint ventures                 | 342            | 279            |
| Other Income                                                       | 446            | 326            |
| <b>Total Income</b>                                                | <b>17,374</b>  | <b>16,995</b>  |
| Depositors' and Sukuk holders' share of profit                     | (7,698)        | (7,910)        |
| <b>Net Income</b>                                                  | <b>9,676</b>   | <b>9,085</b>   |
| <b>Operating Expenses</b>                                          |                |                |
| Personnel expenses                                                 | (1,652)        | (1,487)        |
| General and administrative expenses                                | (921)          | (876)          |
| Depreciation of investment properties                              | (41)           | (50)           |
| Depreciation of property, plant and equipment                      | (158)          | (140)          |
| <b>Total Operating Expenses</b>                                    | <b>(2,774)</b> | <b>(2,554)</b> |
| <b>Profit before net impairment charges and income tax expense</b> | <b>6,902</b>   | <b>6,531</b>   |
| Impairment charge for the period, net                              | (292)          | (530)          |
| <b>Profit for the period before income tax expense</b>             | <b>6,610</b>   | <b>6,002</b>   |
| Income tax expense                                                 | (929)          | (553)          |
| <b>Net Profit for the period</b>                                   | <b>5,681</b>   | <b>5,448</b>   |
| <b>Attributable to</b>                                             |                |                |
| Owners of the Bank                                                 | 5,461          | 5,300          |
| Non-Controlling Interests                                          | 221            | 148            |

# Consolidated Balance Sheet

| AED Mn                                                  | 30 Sep 2025    | 31 Dec 2024    |
|---------------------------------------------------------|----------------|----------------|
| <b>Assets</b>                                           |                |                |
| Cash and balances with central banks                    | 25,578         | 26,700         |
| Due from banks and financial institutions               | 3,475          | 5,642          |
| Islamic financing and investing assets, net             | 248,301        | 212,427        |
| Investments in Islamic Sukuk measured at amortized cost | 95,118         | 82,161         |
| Other investments at fair value                         | 566            | 785            |
| Investments in associates and joint ventures            | 2,928          | 2,503          |
| Properties held for sale                                | 1,123          | 988            |
| Investment properties                                   | 4,715          | 4,520          |
| Receivables and other assets                            | 9,200          | 7,082          |
| Property, plant and equipment                           | 1,949          | 1,878          |
| <b>Total Assets</b>                                     | <b>392,953</b> | <b>344,687</b> |
| <b>Liabilities</b>                                      |                |                |
| Customers' deposits                                     | 301,932        | 248,546        |
| Due to banks and financial institutions                 | 3,494          | 5,854          |
| Sukuk financing instruments                             | 21,400         | 24,154         |
| Payables and other liabilities                          | 14,283         | 13,279         |
| <b>Total Liabilities</b>                                | <b>341,109</b> | <b>291,834</b> |
| <b>Equity</b>                                           |                |                |
| Share Capital                                           | 7,241          | 7,241          |
| Tier 1 Sukuk                                            | 7,346          | 10,101         |
| Other Reserves and Treasury Shares                      | 15,605         | 15,875         |
| Investments Fair Value Reserve                          | (1,236)        | (1,267)        |
| Exchange Translation Reserve                            | (2,363)        | (2,029)        |
| Retained Earnings                                       | 22,113         | 19,904         |
| <b>Equity Attributable to owners of the banks</b>       | <b>48,706</b>  | <b>49,825</b>  |
| Non-Controlling Interest                                | 3,138          | 3,028          |
| <b>Total Equity</b>                                     | <b>51,844</b>  | <b>52,853</b>  |
| <b>Total Liabilities and Equity</b>                     | <b>392,953</b> | <b>344,687</b> |

# DIB'S ESG Vision and 2030 ESG Strategy



### Sovereigns and Supranationals



### Corporates



# DIB Debt Capital Markets – Deal Experience

## Deals and Transactions in 2025 (2/2)

### GRES

|                                                                                                                                                                                                                |                                                                                                                                                                                                  |                                                                                                                                                                                   |                                                                                                                                                                                  |                                                                                                                                                                                                                                |                                                                                                                                                                                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>September 2025</p>  <p>Saudi Aramco<br/>US\$3.0bn<br/>4.125% 2030 Sukuk<br/>4.625% 2035 Sukuk<br/>JLM &amp; Bookrunner</p> | <p>April 2025</p>  <p>Public Investment Fund<br/>US\$ 1.25bn<br/>4.875% 2032 Sukuk<br/>JLM &amp; Bookrunner</p> | <p>April 2025</p>  <p>DP World<br/>US\$ 1.5bn<br/>5.500% 2035 Sukuk<br/>JLM &amp; Bookrunner</p> | <p>April 2025</p>  <p>ADNOC<br/>US\$ 1.5bn<br/>4.750% 2035 Sukuk<br/>JLM &amp; Bookrunner</p> | <p>February 2025</p>  <p>Saudi Electricity Company<br/>US\$ 2.75bn<br/>5.225% 2030 sukuk<br/>5.489% 2035 sukuk<br/>JLM &amp; Bookrunner</p> | <p>January 2025</p>  <p>Bapco energies<br/>US\$ 1.0bn<br/>6.250% 2035 Sukuk<br/>JLM &amp; Bookrunner</p> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

### Financial Institutions

|                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <div>Sustainable</div> <div>September 2025</div> <div><div>الإمارات الإسلامية<br/>EMIRATES ISLAMIC</div></div> <div>Emirates Islamic Bank</div> <div>US\$ 500mn</div> <div>4.540% 2031 Sukuk</div> <div>JLM &amp; Bookrunner</div> | <div>September 2025</div> <div><div>بنك الجزيرة<br/>BANK ALJAZIRA</div></div> <div>Bank Aljazira</div> <div>US\$ 500mn</div> <div>6.500% 2030 Sukuk ATI</div> <div>JLM &amp; Bookrunner</div>                       | <div>Sustainable</div> <div>August 2025</div> <div><div>الإئماء<br/>alinma</div></div> <div>Alinma Bank</div> <div>US\$ 500mn</div> <div>6.250% 2030 Sukuk ATI</div> <div>JLM &amp; Bookrunner</div>                        | <div>July 2025</div> <div><div>الإئماء<br/>alinma</div></div> <div>Alinma Bank</div> <div>US\$ 500mn</div> <div>4.937% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                                              |                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                |
| <div>June 2025</div> <div><div>المصرف<br/>QIB</div></div> <div>Qatar Islamic Bank</div> <div>US\$ 750mn</div> <div>4.803% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                                                         | <div>May 2025</div> <div><div>بنك بويان<br/>Boubyan Bank</div></div> <div>Boubyan Bank</div> <div>US\$ 500mn</div> <div>4.973% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                                     | <div>May 2025</div> <div><div>مصرف الشارقة الإسلامية<br/>SHARJAH ISLAMIC BANK</div></div> <div>Sharjah Islamic Bank</div> <div>US\$ 500mn</div> <div>6.125% 2031 Sukuk ATI</div> <div>JLM &amp; Bookrunner</div>              | <div>May 2025</div> <div><div>بنك الريان<br/>AL RAYAN BANK</div></div> <div>Al Rayan Bank</div> <div>US\$ 500mn</div> <div>4.875% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                                   | <div>April 2025</div> <div><div>مصرف عجمان<br/>Ajman Bank</div></div> <div>Ajman Bank</div> <div>US\$ 500mn</div> <div>5.125% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                                   | <div>April 2025</div> <div><div>المشرق<br/>mashreq</div></div> <div>Mashreq Bank</div> <div>US\$ 500mn</div> <div>5.030% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                   |
| <div>March 2025</div> <div><div>الإمارات الإسلامية<br/>EMIRATES ISLAMIC</div></div> <div>Emirates Islamic Bank</div> <div>US\$ 750mn</div> <div>5.059% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div>                          | <div>February 2025</div> <div><div>مصرف الشارقة الإسلامية<br/>SHARJAH ISLAMIC BANK</div></div> <div>Sharjah Islamic Bank</div> <div>US\$ 500mn</div> <div>5.200% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div> | <div>Sustainable</div> <div>January 2025</div> <div><div>مصرف الراجحي<br/>alrajhi bank</div></div> <div>Al Rajhi Bank Tap</div> <div>US\$ 200mn</div> <div>5.047% 2029 Sukuk</div> <div>Sole Manager &amp; Bookrunner</div> | <div>Sustainable</div> <div>January 2025</div> <div><div>مصرف الراجحي<br/>alrajhi bank</div></div> <div>Al Rajhi Bank</div> <div>US\$ 1.5bn</div> <div>6.250% 2030 Sukuk ATI</div> <div>JLM &amp; Bookrunner</div> | <div>January 2025</div> <div><div>بيت التمويل الكويتي<br/>Kuwait Finance House</div></div> <div>Kuwait Finance House</div> <div>US\$ 1.00bn</div> <div>5.376% 2029 Sukuk</div> <div>JLM &amp; Bookrunner</div> | <div>January 2025</div> <div><div>بنك أبوظبي الأول<br/>FAB</div></div> <div>First Abu Dhabi Bank</div> <div>US\$ 800mn</div> <div>5.153% 2030 Sukuk</div> <div>JLM &amp; Bookrunner</div> |

## Select Award & Accolades

2023



- Best Islamic Bank in the UAE
- Best Islamic Bank in the Middle East



Best Sovereign Bond & Best Green Sukuk of the year 2022



- Best Corporate Payments Service
- Best Analytics System (Dubai Islamic Bank and GBM)
- Best Innovation in User Experience



- Most Innovative Islamic Bank
- Best Overall Islamic Bank in UAE
- Best Corporate Bank in UAE
- Best Overall Islamic Bank in Kenya
- Best Investment Bank in Kenya
- Best Corporate Bank in Kenya
- Most Innovative Bank in Kenya
- Syndicated Deal of the Year
- Turkey Deal of the Year
- Corporate Finance Deal of the Year
- Pakistan Deal of the Year
- Best Overall Islamic Bank

2024



- Best Overall Deal of the year
- Best Islamic Retail Bank
- Best Islamic Bank in the UAE
- Social Impact, SRI ESG Deal
- Indonesia Deal of the Year
- Sovereign & Multilateral Deal of the Year
- UAE Deal of the Year
- Best Islamic Bank in Kenya
- Corporate Finance Deal of the Year
- Real Estate Deal of the Year
- Syndicated Finance Deal of the Year
- IFN Hybrid Deal of the Year 2023



- Best Sustainable Finance Initiative
- Best Sukuk Islamic Fund
- Best Sukuk Deal of the Year
- Best Islamic Bank - UAE
- Best Islamic Digital Banking Provider



- Banking and Finance - Outstanding Sustainability Initiative Dubai Islamic Bank
- Outstanding New Product/Service Launch DIB Nest
- Banking and Finance - Exceptional Products/Services DIB 'alt'



- Oman Deal of the Year
- Hybrid Deal of the Year
- Sukuk Deal of the Year
- Perpetual Deal of the Year
- Most Innovative Deal of the Year
- Pakistan Deal of the Year
- Best Digital Offering by an Islamic Bank in Kenya
- Most Innovative Islamic Bank in Kenya
- Best Islamic Investment Bank in Kenya
- Best Islamic Bank in Kenya
- UK Deal of the Year
- Best Islamic Investment Bank
- Best Islamic Bank in the UAE
- Ijarah Deal of the Year
- Best Islamic Retail Bank in Kenya
- Egypt Deal of the Year
- M&A Deal of the Year
- Best Islamic Bank for Trade Finance



Best Islamic Bank for SMEs



Cultivating Sustainability Award



Top 100 Listed Companies

9M 2025



*Progress Never Stops...*